

South Ayrshire Council

Revenue and Capital Budgets 2014/15 to 2016/17

Proposals of the Conservative and Labour Members



19 December 2013

South Ayrshire Council

Revenue and Capital Budgets 2014/15 to 2016/17

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South Ayrshire Council

Revenue and Capital Estimates 2014/15 to 2016/17

Summary Budget Proposals

General Services Revenue Budget

- To freeze council tax charges at 2007/08 levels for a seventh year, in recognition of the additional funding available to South Ayrshire Council from Scottish Government for this purpose;
- To provide 2.75 per cent for the non-collection of Council tax;
- To note that council tax income of £54,206,418 is therefore available to fund service expenditure in 2014/15;
- To utilise Aggregate External Finance of £191,825,000 to fund planned expenditure;
- To approve net service expenditure of £245,836,518 (as contained in column 6, row 7, of *Appendix 1* with the supporting departmental subjective analysis detailed in *Appendix 2*), incorporating:
 - ◆ departmental base expenditure from 2013/14 totalling £250,769,631 as shown in column 6, row 1 of *Appendix 1*;
 - ◆ a reduction in expenditure to reflect settlement adjustments of £6,252,000 as shown in column 6, row 2 of *Appendix 1* with further details shown in *Appendix 3*;
 - ◆ additional service expenditure of £5,912,162 (total of rows 3 to 5 of *Appendix 1* with further details of row 5 (investment in key strategic objectives) shown in *Appendix 4*;
 - ◆ a payroll management savings target of £2,400,000;
 - ◆ a contribution of £750,000 to the workforce change fund;
 - ◆ efficiency measures totalling £4,735,632 (as shown in column 6, row 6 of *Appendix 1* with further details contained in *Appendix 5*).
- To approve the following contributions to/from council funds and reserves:
 - ◆ a contribution of £200,000 to contingency in 2014/15
- To note indicative revenue budgets for 2015/16 to 2016/17 as detailed in *Appendix 6*.
 - ◆ As part of the 2014/15 to 2016/17 budget considerations further efficiency proposals are being developed to bridge the identified gap and will be subject to further discussion over the next few months. It is intended that these proposals will be placed before Council at the budget update meeting in March following the formal announcement of the 2014 Finance Order by the Scottish Government.

- To note that total planned expenditure for 2014/15 is £246.037m as follows:-

	£m	£m
Funding:		
Council tax income		54.207
Community Charge : prior year collections		0.005
Aggregate external finance		190.958
Additional AEF grants due: Teachers induction scheme	0.784	
Funding for second languages	0.083	0.867
Total funding		<u>246.037</u>
Planned expenditure:		
Gross expenditure	343.574	
Income	<u>(97.737)</u>	
Net service expenditure		245.837
Add:		
Contribution to general contingency fund		<u>0.200</u>
Total planned expenditure		<u>246.037</u>

Housing Revenue Budget

- To approve a rent increase of 5.2% in 2014/15 and Housing Revenue Account budget as detailed in *Appendix 7*

Housing Capital

- To approve the 2014/15 Housing Capital Programme as detailed in *Appendix 7*

General Services Capital

- To approve the 2014/15 – 2017/18 General Services Capital Programme as detailed in *Appendix 8*

Common Good

- To approve 2014/15 revenue and capital budgets for Common Good funds as outlined in *Appendix 9*

Council Tax Band D level

- To generate the required level of council tax income in 2014/15 by again levying a council tax of £1,153.95 for Band D. The resulting Council tax for all bands is as follows:

Indicative Calculation of Council Tax

<i>Band</i>	<i>Maximum house value</i>	<i>Number of houses</i>	<i>Weighting</i>	<i>Number weighted</i>	<i>Council tax</i>
A	27,000	5,927	6/9	3,950	£769.30
B	35,000	10,756	7/9	8,366	£897.52
C	45,000	7,540	8/9	6,702	£1,025.73
D	58,000	7,529	9/9	7,529	£1,153.95
E	80,000	8,560	11/9	10,462	£1,410.38
F	106,000	4,334	13/9	6,260	£1,666.82
G	212,000	2,700	15/9	4,500	£1,923.25
H	>212,000	267	18/9	534	£2,307.90
				48,303	
				Less bad debts 2.75 percent	1,328
					46,975
				Council tax Band D	£1,153.95

Specific budget recommendations for 2014/15 and future years

As part of the 2014/15 budget considerations, a range of issues which require to be progressed during the forthcoming financial year were identified. It is recommended that the following action be taken:

- (i) **Revenue budget 2014/15 onwards** – Indicative budgets for revenue show a gap between projected funding and planned expenditure in 2015/16 and 2016/17. Members therefore request that:
 - ◆ additional efficiency proposals required to bridge the identified gap be brought forward to the March 2014 Council meeting for consideration;
 - ◆ a medium term Financial Strategy be brought forward for consideration to reflect the latest projections.
- (ii) **Updated Reserves Strategy** – The Council have met the planned level of uncommitted general reserves. Members therefore request that the Reserves Strategy be updated to reflect the latest projections prior to closure of the accounts for the year to 31 March 2014
- (iii) **Efficiencies (Appendix 5)** – Members request that regular updates on progress in delivering these efficiencies are presented to the Leadership Panel through the established financial monitoring process.
- (iv) **Repairs and Renewals Fund** – The Council has set aside funds to finance repairs, maintenance, replacement and renewal of fixed assets. It is proposed that draws totalling £1.215m are approved as follows:
 - ◆ a contribution of £0.250m to the 2014/15 central repairs account, should it be required;
 - ◆ essential repairs to cemetery walls at sites in Ayr £0.655m;
 - ◆ investment in a Community Care call monitoring system £0.250m;
 - ◆ essential repairs to Newton Park boating pond in Ayr £0.060m
- (v) **Establish an improvement/change team** – Establishment of an a improvement team to help facilitate change throughout the Council (funding for this purpose has been included within the Improvement programme investment section in *Appendix 4*).

South Ayrshire Council Revenue Estimates 2014/15							
Directorate		Chief Executive's Strategic Office £ Column 1	Care, Learning and Wellbeing £ Column 2	Economy, Neighbourhood and Environment £ Column 3	Resources, Governance and Organisation £ Column 4	Miscellaneous Services (including debt financing costs) £ Column 5	TOTAL £ Column 6
Base expenditure	Row 1	567,909	161,873,939	42,083,698	32,795,871	13,448,214	250,769,631
Additional Service Expenditure:							
Increase/(decrease) to reflect movement in Aggregate External Finance (see appendix 3)	Row 2	-	617,000	-	(6,869,000)	-	(6,252,000)
Requisitions increases	Row 3	-	-	-	18,629	-	18,629
Pay increases, increments and increased superann contributions	Row 4	6,246	951,988	392,756	612,284	206,384	2,169,658
Additional funding to address priority pressures (see appendix 4)	Row 5	-	1,026,007	298,127	784,664	1,615,077	3,723,875
Efficiency measures (see appendix 5)	Row 6	-	(2,207,492)	(1,395,894)	(851,824)	(138,065)	(4,593,275)
NET SERVICE EXPENDITURE	Row 7	574,155	162,261,442	41,378,687	26,490,624	15,131,610	245,836,518

Appendix 2

South Ayrshire Council							
Service Expenditure Subjective Analysis 2014/15							
Directorate		Chief Executive's Strategic Office £ Column 1	Care, Learning and Wellbeing £ Column 2	Economy, Neighbourhood and Environment £ Column 3	Resources, Governance and Organisation £ Column 4	Miscellaneous Services (including debt financing costs) £ Column 5	TOTAL £ Column 6
Employee costs	Row 1	482,476	93,008,074	36,367,354	19,083,541	(1,113,252)	147,828,192
Property costs	Row 2	-	17,257,247	4,678,496	4,946,093	678,239	27,560,075
Supplies & services costs	Row 3	85,695	3,665,883	8,175,357	2,761,742	446,451	15,135,129
Transport costs	Row 4	2,749	5,080,508	7,118,207	162,182	20,230	12,383,875
Administrative costs	Row 5	3,234	1,051,222	32,136	962,527	1,098,435	3,147,555
Support Service Costs	Row 6	-	124,462	-	-	-	124,462
Payments to agencies & other bodies	Row 7	-	58,101,876	12,981,873	3,609,097	1,143,862	75,836,708
Transfer payments	Row 8	-	802,063	9,750	45,261,270	-	46,073,083
Financing costs	Row 9	-	-	962,992	-	14,522,045	15,485,037
GROSS EXPENDITURE	Row 10	574,155	179,091,335	70,326,164	76,786,453	16,796,010	343,574,116
Income	Row 11	-	(16,829,893)	(28,709,320)	(50,533,985)	(1,664,400)	(97,737,598)
NET SERVICE EXPENDITURE	Row 12	574,155	162,261,442	41,616,844	26,252,467	15,131,610	245,836,518

Appendix 3

Increase/(decrease) to reflect movement in Aggregate External Finance (AEF)

	2014/15 £	2015/16 £	2016/17 £
1) Our children and families			
Children and Young People Bill (2015/16 & 2016/17 still to be confirmed)	582,000	765,000	136,000
Funding for second languages	83,000	-	-
2) Our adults and older people			
Funding to support Free Personal and Nursing Care	61,000	-	-
Funding for sensory impairment	20,000	-	-
3) Our communities:			
Council Tax Reduction Scheme (removed pending future confirmation of level of support via AEF)	(6,869,000)	-	-
Hostel grant funding	(129,000)	-	-
Total investment to address AEF amendments	<u>(6,252,000)</u>	<u>765,000</u>	<u>136,000</u>

Appendix 4

Key strategic objectives - additional investment

	2014/15 £	2015/16 £	2016/17 £
1) Our local economy			
Ayr Renaissance regeneration	181,500	3,000	-
	<u>181,500</u>	<u>3,000</u>	<u>-</u>
2) Our children and families			
School Management - School transport commitments	74,872	76,280	77,805
School Management - PPP contract commitments	242,384	207,256	211,447
Children's Services - investment in in-house fostering	189,190	189,190	-
Children's Services - looked after and accommodated children contractual commitments	87,549	88,425	89,309
	<u>593,995</u>	<u>561,151</u>	<u>378,561</u>
3) Our adults and older people			
Community Care - care packages and care home fees	432,012	436,332	440,695
	<u>432,012</u>	<u>436,332</u>	<u>440,695</u>
4) Our communities:			
Roads: Maintenance of traffic signal sites.	14,000	-	-
Roads - Street lighting energy contract .	35,885	37,355	38,884
Environmental Health: Public health burials	10,000	-	-
Environmental Health: contribution to the provision of a Strathclyde wide mortuary service	8,000	-	-
Waste Management - Landfill tax gate fee commitments	30,000	100,000	220,000
	<u>97,885</u>	<u>137,355</u>	<u>258,884</u>
5) Our environment:			
Waste Management: Food waste collection	-	100,000	50,000
Waste Management: Co-mingled dry recycle contract commitments	139,000	-	-
Roads: Real Time Passenger Information data/ electric vehicle charging points	2,940	-	-
	<u>141,940</u>	<u>100,000</u>	<u>50,000</u>
6) Improvement programme investment:			
Buildings			
Property & Assets: review of non operational estate	30,000	-	-
Property & Assets: development of building access plans	40,000	-	-
Property & Assets: Central repairs account investment	500,000	-	-
Electricity and gas contractual commitments	357,000	140,000	117,000
Non-domestic rates, water and sewerage commitments	269,230	222,000	247,000
Insurance premium costs commitments (includes all insurance requirements not just buildings)	191,000	72,000	76,000
	<u>1,387,230</u>	<u>434,000</u>	<u>440,000</u>
Information technology			
Contractual commitments	69,994	25,057	24,752
Legislative commitment: Annual integrity checks	15,000	-	-
Building Standards: UNiform upgrade/contractual commitment	23,302	3,467	3,640
	<u>108,296</u>	<u>28,524</u>	<u>28,392</u>
Revenue consequences of capital investment			
Debt management charges	416,347	568,534	1,184,848
	<u>416,347</u>	<u>568,534</u>	<u>1,184,848</u>
Other			
Benefits - HB/CTB admin subsidy obligations.	100,000	100,000	100,000
Facility management: Canteen income reduction	35,000	-	-
Creation of a complaints officer post	29,670	-	-
Investment in an improvement team to facilitate change throughout the Council	200,000	-	-
	<u>364,670</u>	<u>100,000</u>	<u>100,000</u>
Total additional investment	<u>3,723,875</u>	<u>2,368,896</u>	<u>2,881,380</u>

2014/15 Efficiency measures

Care, Learning & Wellbeing

	£
Community Care - improve efficiency of private providers care at home charging through introduction of a call monitoring system (repair & renewal investment)	123,500
Community Care - Chalmers Road: review of respite care for people with learning disabilities	50,000
Community Care - withdraw funding of homeless strategy projects	33,372
Community Care - refocus homecare services towards those people with the highest need and at the highest risk	406,426
Children's Services - contract savings through procurement efficiencies	44,804
Children's Services - reconfiguration of early years service following introduction of Children & Young Peoples Bill	103,195
Children's Services - rationalise arrangement for posts previously funded by Health	48,669
Children's Services - phased cessation of speech and language therapy contract	60,000
Children's Services - cessation of audiology service (now provided through alternative means by NHS)	51,399
Children's Services - review Quarriers contract	33,018
Education - review and reduce additional time for probationer mentoring in secondary schools	53,169
Education - reduce flexible absence cover for clerical staff in schools	24,869
Education - rationalise school librarian provision in secondary schools	121,302
Education - reduce school assistants provision	104,097
Education - reduction in non employee carry forward budgets and Curriculum for Excellence budgets	57,613
Education - reduce rental of Marr College following recent capital purchase	221,000
Education - review and reconfigure school technician and clerical support	155,675
Community Transport - introduce alternative service provision model in partnership with SPT and third sector	20,000
Directorate - contract savings through cross directorate procurement efficiencies and reduction of non essential services	421,000
Directorate - reduce continuing professional development funding for non teachers	50,000
Directorate - rationalise and reshape directorate administrative support	24,384
	<u>2,207,492</u>

Economy, Neighbourhood & Environment

	£
Directorate - continue reduction of ENE management structure (phase 2 of 2)	65,000
Planning - increase fee income stream in line with current activities	36,463
Enterprise - realign events provision in accordance with planned activities	17,500
Enterprise - Culzean Country Park reduce funding	60,000
Sports & Leisure - review of activity centre opening hours	60,000
Sports & Leisure - increase leisure prices/libraries income/Museum & Gallery commission rates	81,795
Sports & Leisure - golf expenditure reductions/revision of charges	97,605
Sports & Leisure - Leisure service structure review	93,123
Museums & Galleries - review the operational model for Rozelle House	4,910
Community Enterprise & Development - structure review	71,890
Youth & Adult services - close Troon youth centre and relocate activity to Troon Town Hall	11,159
Green Space & Streetscene - conclude phase 1 programme of modernisation of provision and begin phase 2	70,000
Bereavement Services - increase charges	75,000
Building Standards - reduce supplies and services/property cost budgets in line with current requirements	16,000
Environmental Health - cessation of out of hours noise team provision	44,000
Facilities management - rationalisation of production kitchens	159,115
Facilities management - rationalise catering staff cleaning/training days to coincide with in service days	20,000
Facilities management - reduce janitorial provision in educational establishments	75,604
Facilities management - review of free fruit provision	15,000
Facilities management - review and reduce cleaning provision in all council establishments with associated reductions in cleaning materials	239,880
Facilities management - reshape school crossing patrol provision - principal element of efficiency through removal of inactive school crossing patrol sites, with additional element from finalising rationalisation of contracts/extend janitor coverage of crossing /remove provision from number of sites where pedestrian crossings are in place	44,183
Property Maintenance - modernisation of service provision via altered work patterns	37,667
	<u>1,395,894</u>

Appendix 5 (cont.)

Resources Governance and Organisation

	£
Ayrshire Civil Contingency Team - reshaping of service and reduced property costs	5,900
Risk reduction initiatives - improved targeting of spend	26,105
John Pollock Centre - realignment of property cost budgets	40,000
Asset Management - reduction in general expenditure budgets	39,101
ICT - structure review	52,055
ICT - rationalisation of maintenance and data line contracts	122,000
Corporate Finance - contract procurement efficiencies	6,900
Corporate Finance - reshaping of service provision and structure review	77,900
Revenue & Benefits - maximise subsidy through reconfiguration of Bed & Breakfast provision	93,600
Reshape Directorate support provision within Resources, Governance & organisation	7,231
Legal & Democratic Services - contract procurement efficiencies	10,000
Legal & Democratic Services - re-define and reduce civic hospitality activities	10,000
Legal & Democratic Services - realign members conference budgets in line with current requirements	4,500
Legal & Democratic Services - reduce legal & licensing supplies and services budgets in line with current requirements	5,000
Legal & Licensing - review structures	30,000
Registration & Archives - review and reshape structures	3,167
Registration & Archives - increase income stream for non statutory registration fees	18,000
Employee & Customer services - rationalise and streamline HR processes and structures	100,000
Employee & Customer services - rationalise training provision	17,831
Employee & Customer services - E-Learning contract procurement efficiencies	4,547
Policy, Community Planning & Public Affairs - review of grant provision and support structure	35,000
Policy, Community Planning & Public Affairs - reduce Community Planning project funding	100,000
Policy, Community Planning & Public Affairs - redesign graphic support provision to services	42,987
	<u>851,824</u>

Corporate Initiatives

	£
Utilise recycled paper for printing and copying	12,000
Reduced employee car mileage costs	109,365
Reduce entitlement to excess travel from 4 years to 1 year and restrict entitlement	16,700
	<u>138,065</u>

Total Efficiency Measures

4,593,275

Appendix 6

Indicative Revenue Budget 2015/16 to 2016/17

	2015/16 £m	2016/17 £m
Funding:		
Council Tax income	54.457	54.707
Community Charge prior year collections	0.005	0.005
Aggregate External Finance - assumed flat cash settlement (including identified AEF movements)	192.218	192.367
Total anticipated funding	246.680	247.079
Planned Expenditure:		
<i>Base expenditure</i>		
Base net service expenditure	245.837	246.480
Allowance for contribution to Contingency Fund (maintained at 2014/15 level)	0.200	0.200
<i>Additional service expenditure demands</i>		
Pay awards, increments and increased superannuation contributions	3.372	5.658
Key Strategic Objectives - additional investment	2.369	2.883
Increase/(decrease) to reflect movement in Aggregate External Finance (AEF)	0.765	0.136
Adjustment for prior year recurring/non-recurring expenditure	(0.143)	-
Total planned expenditure	252.400	255.357
Efficiency requirement	(5.720)	(8.278)

South Ayrshire Council Housing Revenue Account Revenue Budget 2014/15			
	2014/15 base expenditure/ (income) £	2014/15 adjustments £	Revised 2014/15 Budget £
Employee costs	3,831,932	34,043	3,865,975
Property costs	11,166,182	194,310	11,360,492
Supplies and services costs	410,245	(50,458)	359,787
Transport costs	74,161	(7,776)	66,385
Administrative costs	993,241	465,588	1,458,829
Support service costs	1,475,486	-	1,475,486
Third party payments	1,262,263	(369,673)	892,590
Transfer payments	105,389	(5,389)	100,000
Financing costs			
Debt Charges	4,641,572	1,144,292	5,785,864
Capital Financed from Current Revenue (CFCR)	5,573,790	(191,790)	5,382,000
GROSS EXPENDITURE	29,534,261	1,213,147	30,747,408
Income	(29,534,261)	(1,213,147)	(30,747,408)
NET SERVICE EXPENDITURE	-	-	-

Housing Revenue Account - budget considerations

At a special meeting of the Council held on 17 November 2011, a 5.2 per cent rent increase was approved for the period to 2014/15.

- 1) The base expenditure and income of £29.534m requires to be adjusted to recognise the following:
 - rental increases of 5.2 per cent as agreed at Council on 17 November 2011;
 - a bad debt provision of 3.5 per cent on rental income (see 2 below);
 - employee costs: national pay awards, changes to superannuation and national insurance rates, increments due to employees and where applicable payment of the living wage;
 - a payroll management target of 5 per cent;
 - contractual commitments in respect of services being provided, utility costs etc;
 - additional service demands and inflationary pressures where necessary;
 - repayment of principal on outstanding debt, any new prudential borrowing and interest and expense thereon; and
 - external audit recommendations to more accurately reflect historic underspends on various expenditure lines within the HRA budget when considering current spending plans.
- 2) Provisions bad debts has been increased by £0.526m (from £0.462m or 1.7% of in year collectable rents) to £0.988m (3.5% BDP) to reflect the current economic climate and the impact of welfare reform.
- 3) The projected uncommitted revenue surplus as at 31 March 2014 contained in the HRA monitoring report for the period to 30 September 2013 is anticipated to be £8.402m (inclusive of current in year projected surplus of £0.681m). This has been factored in to the planned budget for 2014/15 as part of the annual review of the HRA Business Plan in terms of increasing CFCR and thereby minimising external borrowing (£5.741m utilised as CFCR in 2014/15 and £1.816m in 2015/16 with a 4% uncommitted balance of £0.845m being retained).

Appendix 7 (cont.)

South Ayrshire Council Housing Revenue Account Capital Budget 2014/15	
	£
Capital Income	
Useable capital receipts	600,000
Borrowing (New build projects)	2,499,000
Borrowing	2,438,000
Commuted sums and 2nd homes CT discount	900,000
Capital Finance from Current Revenue (CFCR)	5,382,000
Use of Surplus previously agreed (Lochside)	2,476,000
Use of Surplus (additional uncommitted surplus)	5,741,000
Total Income	20,036,000
Capital Expenditure (including carry forwards from prior years)	
New Builds	5,875,000
Major Component Replacements	12,096,000
Other Capital Expenditure	1,091,000
Demolitions	186,000
Contingencies	374,000
Structural & Environmental	414,000
Total Expenditure	20,036,000

General Services Proposed Capital 4 year investment plan: Expenditure

	2014/15 £	2015/16 £	2016/17 £	2017/18 £	Total £
1) Our children and families					
Children's Residential Estate	650,000	750,000	-	-	1,400,000
Anbank Primary	950,000	310,898	-	-	1,260,898
School Refurbishment programme - to be allocated	2,390,000	2,500,000	2,500,000	2,500,000	9,890,000
Kincaidston Primary Modernisation	1,283,740	-	-	-	1,283,740
Kyle Academy & Queen Margaret Academy-Partial Rewire of services & refurbishment	1,000,000	-	-	-	1,000,000
New Primary School at Tarbolton	3,600,000	3,600,000	-	-	7,200,000
New Primary School at Dailly	1,400,000	1,400,000	-	-	2,800,000
Window & Roof Replacement at Schools & other premises - to be allocated	500,000	500,000	500,000	500,000	2,000,000
Troon Primary Dining Hall	550,000	550,000	-	-	1,100,000
ICT Replacement in Schools	150,000	200,000	200,000	200,000	750,000
ICT Schools Wireless Network	350,000	350,000	-	-	700,000
Ayr Academy New Build including required junction improvements (Net of Scottish Government Grant)	1,623,000	3,969,000	4,590,000	1,428,000	11,610,000
Marr College Refurbishment including required junction improvements (Net of Scottish Government grant)	1,050,000	7,030,000	5,330,000	390,000	13,800,000
	15,496,740	21,159,898	13,120,000	5,018,000	54,794,638
2) Our adults and older people					
Scheme of Assistance	700,000	500,000	500,000	500,000	2,200,000
	700,000	500,000	500,000	500,000	2,200,000
3) Our communities					
Girvan regeneration project	150,000	2,350,000	1,500,000	-	4,000,000
SAC Match Funding for Heritage Lottery Bid for Belleisle	500,000	-	-	-	500,000
Cycling, Walking, Safer Streets	175,000	23,000	-	-	198,000
Troon & Ayr Cemetery Extension	1,112,403	-	-	-	1,112,403
Clubhouse Improvements (Including Troon)	25,000	50,000	50,000	50,000	175,000
Ayr Renaissance Project (Riverside block redevelopment)	1,163,000	-	-	-	1,163,000
Gypsy Traveller Site	110,375	-	-	-	110,375
Citadel Enhancement	40,000	-	-	-	40,000
Bridge Strengthening Projects	436,844	50,000	-	-	486,844
	3,712,622	2,473,000	1,550,000	50,000	7,785,622

Appendix 8 (cont.)

General Services Proposed Capital 4 year investment plan: Expenditure (cont.)

	2014/15	2015/16	2016/17	2017/18	Total
	£	£	£	£	£
4) Other improvement agenda investment:					
<i>Buildings</i>					
Works to Facilitate Property Rationalisation	380,000	100,000	100,000	100,000	680,000
DDA Compliance - to be allocated	500,000	500,000	500,000	500,000	2,000,000
Property Refurbishment	2,500,000	2,500,000	3,000,000	1,000,000	9,000,000
Relocation of Archive Centre	250,000	1,500,000	250,000	-	2,000,000
Depot Improvements throughout South Ayrshire	856,772	500,000	500,000	500,000	2,356,772
<i>Information Technology</i>					
Oracle Systems Development	420,000	-	-	-	420,000
<i>Other</i>					
Facilitate Introduction of Flexible Working	100,000	100,000	-	-	200,000
Initial Works on projects for future years	383,333	100,000	100,000	100,000	683,333
Programme Management Costs	130,000	125,000	120,000	120,000	495,000
Office Accommodation	-	6,000,000	8,000,000	-	14,000,000
	5,520,105	11,425,000	12,570,000	2,320,000	31,835,105
	3,000,000	3,000,000	2,000,000	2,000,000	10,000,000
	28,429,467	38,557,898	29,740,000	9,888,000	106,615,365
5) New projects yet to be specifically identified:					
Total capital investment					

General Services Proposed Capital 4 year investment plan: Funding

	2014/15	2015/16	2016/17	2017/18	Total
	£	£	£	£	£
General Capital Grant (per FC 6/2013)	11,450,000	1,497,000	-	-	12,947,000
Estimated capital grant in future years	-	10,573,217	10,569,000	9,888,000	31,030,217
Contribution to New Generation Broadband Step Change 2015	(250,000)	(250,000)	-	-	(500,000)
Specific Capital grants:-					
Cycling, Walking & Safer Streets (per FC 6/2013)	175,000	23,000	-	-	198,000
	11,375,000	11,843,217	10,569,000	9,888,000	43,675,217
Additional funding identified					
Anticipated capital receipts	2,000,000	250,000	250,000	-	2,500,000
Citadel funding brought forward from previous years	40,000	-	-	-	40,000
Gypsy travellers site brought forward from previous years	110,375	-	-	-	110,375
Developers contributions to match expenditure	650,000	250,000	250,000	-	650,000
	2,800,375	250,000	250,000	-	3,300,375
	14,175,375	12,093,217	10,819,000	9,888,000	46,975,592
Funding available					
Borrowing	14,254,092	26,464,681	18,921,000	-	59,639,773
	28,429,467	38,557,898	29,740,000	9,888,000	106,615,365
Total funding requirement					

Note:

The 2013/14 to 2017/18 capital plan, approved in December 2012, has been reassessed and realigned to take account of revised up to date information and expectations. The expenditure plans outlined above include all previous decisions taken by either Council or Leadership Panel, including requests to carry forward projects and funding. The expenditure plan identifies an additional £10.000m of spend over the 4 year period to allow for additional projects, beyond those already included, to be brought forward for consideration for inclusion. The revenue budget for 2014/15 to 2016/17 includes the debt charge implications for the above borrowing requirement.

**Ayr Common Good
Proposed Revenue Budgets for 2014/15 to 2016/17**

	Note No.	2014/15	2015/16	2016/17
		£	£	£
Income				
Rents		(649,126)	(649,126)	(649,126)
Other Income		(7,738)	(7,738)	(7,738)
Repayment of loan - Ayr Gaiety	1	(12,500)	(12,500)	(12,500)
Interest - revenue balances	2	(1,118)	(682)	(1,032)
Interest - capital balances	2	(7,106)	(5,149)	(5,662)
Total planned income		(677,588)	(675,195)	(676,058)
Expenditure				
Contribution to Townscape Heritage Initiative	3	233,162	-	-
Caretaker recharge		22,500	22,500	22,500
Responsive repairs and maintenance		150,000	150,000	150,000
Grounds maintenance charges		164,165	167,447	170,797
Building cleaning		13,250	13,250	13,250
Non Domestic Rates		145,800	148,716	151,690
Insurance		24,750	25,988	27,287
Other property costs		65,500	66,810	68,146
Other supplies and services		7,000	7,000	7,000
Administration costs		21,525	22,063	22,615
Total planned expenditure		847,652	623,774	633,285
Planned deficit / (surplus) for the year		170,064	(51,421)	(42,773)
Revenue Reserves				
Estimated opening revenue reserves		(238,199)	(68,135)	(119,556)
Deficit/ (surplus) for the year (from above)		170,064	(51,421)	(42,773)
Closing revenue reserves		(68,135)	(119,556)	(162,329)
Notes				
1) Repayment of Interest free revenue loan.				
2) Assumed interests on balances of 0.75% in 2014/15, 2015/16 and 2016/17.				
3) The contribution to the Townscape Heritage Initiative equates to 67% of estimated match-funding required against £1.080m anticipated from the Heritage Lottery Fund over a five year period. The contributions in 2014/15 is the final instalments based on the latest projected spend profile.				

Appendix 9 (cont.)

Prestwick Common Good
Proposed Revenue Budgets for 2014/15 to 2016/17

	Note No.	2014/15	2015/16	2016/17
		£	£	£
Income				
Rents		(22,725)	(22,725)	(22,725)
Interest - revenue balances		(2,075)	(2,027)	(1,927)
Interest - capital balances		(260)	(260)	(260)
Total planned income		<u>(25,060)</u>	<u>(25,012)</u>	<u>(24,912)</u>
Expenditure				
Miscellaneous expenditure		500	500	500
Grounds maintenance charges		30,650	31,416	32,201
Total planned expenditure		<u>31,150</u>	<u>31,916</u>	<u>32,701</u>
Planned deficit for the year		<u>6,090</u>	<u>6,904</u>	<u>7,789</u>
Revenue Reserves		£	£	£
Opening revenue reserves		(280,904)	(274,814)	(267,910)
Deficit for the year (from above)		6,090	6,904	7,789
Closing revenue reserves		<u>(274,814)</u>	<u>(267,910)</u>	<u>(260,121)</u>

Troon Common Good
Proposed Revenue Budgets for 2014/15 to 2016/17

	Note No.	2014/15	2015/16	2016/17
		£	£	£
Income				
Interest - revenue balances		(263)	(265)	(267)
Total planned income		<u>(263)</u>	<u>(265)</u>	<u>(267)</u>
Planned surplus for the year		<u>(263)</u>	<u>(265)</u>	<u>(267)</u>
Revenue Reserves		£	£	£
Opening revenue reserves		(35,085)	(35,348)	(35,613)
Surplus for the year (from above)		(263)	(265)	(267)
Closing revenue reserves		<u>(35,348)</u>	<u>(35,613)</u>	<u>(35,880)</u>

**Maybole Common Good
Proposed Revenue Budgets for 2014/15 to 2016/17**

	Note No.	2014/15 £	2015/16 £	2016/17 £
Income				
Interest - revenue balances		(12)	(12)	(12)
Total planned income		<u>(12)</u>	<u>(12)</u>	<u>(12)</u>
Planned surplus for the year		<u>(12)</u>	<u>(12)</u>	<u>(12)</u>
Revenue Reserves		£	£	£
Opening revenue reserves		(1,558)	(1,570)	(1,582)
Surplus for the year (from above)		(12)	(12)	(12)
Closing revenue reserves		<u>(1,570)</u>	<u>(1,582)</u>	<u>(1,594)</u>

**Girvan Common Good
Proposed Revenue Budgets for 2014/15 to 2016/17**

	Note No.	2014/15 £	2015/16 £	2016/17 £
Income				
Investment income		(217)	(217)	(217)
Contribution from SAC		(45,667)	(46,814)	(47,990)
Interest - revenue balances	1	(23)	(23)	(23)
Total planned income		<u>(45,907)</u>	<u>(47,054)</u>	<u>(48,230)</u>
Expenditure				
Property costs		3,075	3,152	3,231
Grounds maintenance charges		42,809	43,879	44,976
Total planned expenditure		<u>45,884</u>	<u>47,031</u>	<u>48,207</u>
		<u>(23)</u>	<u>(23)</u>	<u>(23)</u>
Revenue Reserves		£	£	£
Opening revenue reserves		(3,010)	(3,033)	(3,056)
Surplus for the year (from above)		(23)	(23)	(23)
Closing revenue reserves		<u>(3,033)</u>	<u>(3,056)</u>	<u>(3,079)</u>

Notes

- 1) The Leadership Panel of 29th January 2008 agreed that South Ayrshire Council would take over the operation of Girvan Common Good with any in year deficit being met by the Council.

**Ayr Common Good
Capital Budget 2014/15 and Indicative Budgets for 2015/16 to 2016/17**

	Note No.	2014/15 £	2015/16 £	2016/17 £
Opening Capital Reserves				
Income				
Housing - Citadel Plot 1	1	(10,000)	(10,000)	(10,000)
Repayment of capital loan - Ayr Gaiety	2	(4,167)	(54,167)	(62,500)
Total anticipated income		<u>(14,167)</u>	<u>(64,167)</u>	<u>(72,500)</u>
Expenditure				
Ayr Gaiety Partnership - Capital Loan (2nd tranche)		200,000	-	-
Ayr Town Hall roof	3	400,000	-	-
Total anticipated expenditure		<u>600,000</u>	<u>-</u>	<u>-</u>
Closing Capital Reserves		<u>(654,514)</u>	<u>(718,681)</u>	<u>(791,181)</u>

Notes

- Income of £10,000 is anticipated from the Directorate of Children & Communities in each year in respect of years 15, 16 and 17 of the 25 year repayment in relation to the sale of plot 1 of the Citadel development that took place during 1999/2000.
- Repayment of interest after 1 year payment free period (following drawdown of £50,000 in December 2013 and assuming a 2nd tranche drawdown in 2014/15 of £200,000).
- Expenditure of £400,000 on Ayr Town Hall roof, as agreed by the Leadership panel of 3 December 2013.

**Prestwick Common Good
Capital Budget 2014/15 and Indicative Budgets for 2015/16 to 2016/17**

	Note No.	2014/15 £	2015/16 £	2016/17 £
Opening Capital Reserves				
Income				
Assumed sales	1	-	-	-
Total anticipated income		<u>(34,699)</u>	<u>(34,699)</u>	<u>(34,699)</u>
Expenditure				
Anticipated projects	1	-	-	-
Total anticipated expenditure		<u>-</u>	<u>-</u>	<u>-</u>
Closing Capital Reserves		<u>(34,699)</u>	<u>(34,699)</u>	<u>(34,699)</u>

Notes

- No capital sales/expenditure is anticipated at present.

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