

SOUTH AYRSHIRE COUNCIL.

Minutes of meeting in County Buildings, Wellington Square, Ayr,
on 5 March 2020 at 10.00 a.m.

Present: Councillors Helen Moonie (Provost), Laura Brennan-Whitefield, Siobhian Brown, Andy Campbell, Douglas Campbell, Iain Campbell, Ian Cavana, Alec Clark, Ian Cochrane, Brian Connolly, Peter Convery, Chris Cullen, Ian Davis, Julie Dettbarn, Martin Dowey, Ian Fitzsimmons, William Grant, Peter Henderson, Hugh Hunter, Mary Kilpatrick, Lee Lyons, Craig Mackay, Derek McCabe, Brian McGinley, Bob Pollock, Philip Saxton, Arthur Spurling and Margaret Toner.

Attending: E. Howat, Chief Executive; D. Hutchison, Depute Chief Executive and Director – People; D. Gillies, Director – Place; T. Eltringham, Director of Health and Social Care; C. Caves, Head of Regulatory Services; T. Baulk, Head of Finance and ICT; M. Alexander, Service Lead – Housing Services; J. Murnin, Co-ordinator (Performance and Management Information); and J. McClure, Committee Services Lead Officer.

1. Provost.

The Provost

- (1) welcomed everyone to the meeting;
- (2) intimated that no apologies had been received from Members of the Council;
- (3) advised that she had written, on the Council's behalf, to express the Council's warmest congratulations to the following recipients of an award in the New Year's Honours List:-
 - Rose Reilly of Stewarton who received the MBE for services to women's football in Ayrshire and Arran; and
 - Teresa Porter of Ayr who receive the MBE for services to Education and the community in Kilmarnock; and
- (4) congratulated the business community, community groups and residents of Prestwick on winning the award of Great British High Street.

2. Section 112 of the Local Government Finance Act 1992.

The Chief Executive

- (1) referred to the note on the agenda calling the meeting, to the effect that members were subject to the provisions of Section 112 of the Local Government Finance Act 1992 which provided that a Member of the Council could not vote on a range of Council Tax issues, including setting or adjusting the rate of Council Tax, if he or she was three months or more in arrears with payment of Community Charge (Poll Tax) or two months or more in arrears with Council Tax;
- (2) indicated that if Section 112 applied to any Member he or she was required to disclose that fact; and

- (3) gave the opportunity to any Member to disclose the fact that Section 112 applied to him or her and indicated that failure to disclose was also an offence.

No Members so declared.

3. Sederunt.

The Chief Executive called the Sederunt for the meeting.

4. Declarations of Interest.

There were no declarations of interest by Members of the Council in terms of Council Standing Order No. 17 and the Councillors' Code of Conduct.

5. Minutes of previous meetings of Council and Panels.

(1) Minutes of previous meeting of Council.

The Minutes of South Ayrshire Council of [18 December 2019](#) and [18 February 2020](#) (Special) (issued) were submitted and authorised to be signed as a correct record of this meeting.

(2) Minutes of previous meetings of Panels.

The Minutes of the undernoted Panels (issued) were submitted for information:-

- (i) Audit and Governance Panel of [5 December 2019](#) and [29 January 2020](#).
- (ii) Leadership Panel of [26 November 2019](#) and [21 January 2020](#).

In accordance with the Scheme of Delegation and Standing Orders for Meetings, Councillor Douglas Campbell, seconded by Councillor Peter Henderson, moved the recommendation as contained in the "**C**" [paragraph](#) of the Leadership Panel minutes of 21 January 2020 entitled 'Treasury Management Mid-Year Report 2019/20'.

Decided: to approve the contents of the report.

- (iii) Local Review Body of [10 December 2019](#) and [14 January 2020](#).
- (iv) Partnerships Panel of [20 November 2019](#).
- (v) Regulatory Panel – Licensing of [28 November 2019](#) and [23 January 2020](#).
- (vi) Regulatory Panel – Planning of [14 November](#) and [11 December 2019](#).
- (vii) Service and Performance Panel of [19 November 2019](#).
- (viii) Ayrshire Shared Services Joint Committee of [14 June](#) and [8 November 2019](#).

6. Revenue Estimates 2020/21 and Capital Estimates 2020/21 to 2029/30.

There was submitted a [report](#) (issued) of 28 February 2020 by the Head of Finance and ICT outlining the issues to be considered in setting revenue budgets for 2020/21 and setting capital budgets for 2020/21 to 2029/30 and recommending that the Council

- (1) note the funding proposal as outlined by the Minister for Public Finance and Digital Economy's letters of 6 February and 27 February 2020 (attached as [Appendices 1](#) and [2](#) to the report);
- (2) note that the funding levels included within Finance Circular 1/2020 remained provisional until the Finance Order was approved in early March 2020;
- (3) present and approve the budget proposals for revenue and capital for 2020/21 taking account of the conditions of the settlement that required to be met and incorporating:-
 - (a) planned net revenue expenditure on services for 2020/21;
 - (b) the level of reserves and fund balances held and contributions to/from these;
 - (c) the appropriate Band D Council Tax levy for 2020/21 and associated level of bad debt provision for non-collection of Council Tax;
 - (d) the proposed capital programme for 2020/21 and beyond and associated debt charge implications; and
 - (e) consideration of the financial projections for 2021/22;
- (4) present and approve proposals for Common Good budgets for 2020/21; and
- (5) to agree that, as part of this year's budget approval, allowances for Senior Councillors and the Civic Head are increased on the same percentage basis (2.2%) as set out in The Local Governance (Scotland) Act 2004 (Remuneration) Amended Regulations 2020 for basic Councillors, the Leader of the Council and the Chair and/or Vice Chair of the Ayrshire Valuation Joint Board.

Councillor Douglas Campbell, seconded by Councillor McGinley, moved that the Council should accept the recommendations at (1) to (3) above and approve the proposals of the SNP, Labour and Independent Members (copies of these proposals were previously issued and form Annex 1 to this Minute).

By way of Amendment, Councillor Davis, seconded by Councillor Dowey, moved that the Council should accept the recommendations at (1) to (3) above and approve the Capital Investment Programme 2020/21 to 2029/30 proposals of the Conservative Members (copies previously issued and which form Annex 2 to this Minute) and confirmed that the Amendment did not seek to amend the proposals relating to Revenue and Common Good budgets as contained in the proposals of the SNP, Labour and Independent Members.

Discussions took place in relation to the public consultation carried out prior to setting the budget via the 'Our Future - Let's Talk' survey; sporting facilities in South Ayrshire; the level of Council Tax debt; the Equality Impact Assessments carried out prior to all budget proposals; and the Council's need to invest to ensure that buildings were carbon neutral.

A Council Member requested a roll call vote.

The Head of Regulatory Services then took the vote by calling the roll as follows:-

Helen Moonie	Motion	
William Grant	Motion	
Laura Brennan-Whitefield	Motion	
Siobhian Brown	Motion	
Andy Campbell	Motion	
Douglas Campbell	Motion	
Iain Campbell	Amendment	
Ian Cavana	Motion	
Alec Clark	Motion	
Ian Cochrane	Motion	
Brian Connolly	Motion	
Peter Convery	Motion	*
Chris Cullen	Motion	
Ian Davis	Amendment	
Julie Dettbarn	Motion	
Martin Dowey	Amendment	
Ian Fitzsimmons	Amendment	
Peter Henderson	Amendment	*
Hugh Hunter	Amendment	
Mary Kilpatrick	Amendment	
Lee Lyons	Amendment	
Craig Mackay	Motion	
Derek McCabe	Amendment	
Brian McGinley	Motion	
Bob Pollock	Amendment	
Philip Saxton	Motion	
Arthur Spurling	Amendment	
Margaret Toner	Amendment	

Twelve Members voted for the Amendment, sixteen for the Motion which was accordingly declared carried and the Council,

Decided:

- (i) to accept the recommendations in the report by the Head of Finance and ICT and to approve the proposals of the SNP, Labour and Independent Members as detailed in Annex 1 which forms part of this Minute; and
- (ii) to record their appreciation of the work undertaken on the Revenue Estimates 2020/21 and Capital Estimates 2020/21 to 2029/30 by the Head of Finance and ICT and his Finance team and all Officers involved in the process.

* subsequently amended at meeting of South Ayrshire Council of 1 October 2020 to
Councillor Peter Convery – Amendment
Councillor Peter Henderson - Motion

7. Treasury Management and Investment Strategy 2020/21.

There was submitted a [report](#) (issued) of 28 February 2020 by the Head of Finance and ICT seeking approval of the proposed Treasury Management and Investment Strategy for financial year 2020/21.

Having thanked the Head of Finance and ICT and his Team for their work in this area, the Council

Decided: to approve the draft Treasury Management and Investment Strategy for 2020/21, attached as [Appendix 1](#) to the report.

8. Appointments to Panel and Representation on Outside Bodies.

There was submitted a [report](#) (issued) of 26 February 2020 by the Head of Regulatory Services seeking approval to make alterations to the lists of Panels and Outside Bodies and representatives thereon.

The Council

Decided:

- (1) to agree to nominate Councillor Siobhian Brown to replace Councillor Brian Connolly as a member of the Audit and Governance Panel;
- (2) to agree to appoint Councillor Ian Cochrane to replace Councillor Brian McGinley on the Scottish Fair Trade Forum (formerly known as Committee of Fairtrade); and
- (3) to agree to appoint Councillor Peter Henderson to replace Councillor Brian McGinley on Business Loan Scotland (formerly known as West of Scotland Loan Fund) with Councillor McGinley as proxy..

9. 'Our People, Our Place Council Plan 2018/22' Mid-Term Refresh.

There was submitted a [report](#) (issued) of 26 February 2020 by the Depute Chief Executive and Director – People seeking approval of a mid-term refresh of 'Our People, Our Place Council Plan 2018-20.

The Council, having thanked the Depute Chief Executive and Director – People and his Officers for their work on this matter,

Decided:

- (1) to approve the refreshed Council Plan for 2018/22, attached as [Appendix 1](#) to the report; and
- (2) to request an updated Performance Management Framework be submitted to Service and Performance Panel on 21 April 2020.

10. South Ayrshire Performs – ‘Our People, Our Place Council Plan 2018-22’ – 2019/20 Performance Report (Strategic Priorities 1-3).

There was submitted a [report](#) (issued) of 26 February 2020 by the Depute Chief Executive and Director – People seeking approval of performance over the course of 2019/20 towards achieving the strategic objectives and outcomes contained within ‘Our People, Our Place Council Plan 2018-22’.

The Chair of the Service and Performance Panel outlined that this report had previously been considered and scrutinised by the Service and Performance Panel and thanked Officers for their work on this matter.

The Council

Decided: to approve the Council Plan performance, as detailed by the high level measures and narrative set out within [Appendix 1](#) to the report.

11. Housing Revenue Account (HRA) – Revenue and Capital Budget 2020/21.

There was submitted a [joint report](#) (issued) of 26 February 2020 by the Director – Place and the Head of Finance and ICT seeking approval of the Housing Revenue Account (HRA) Revenue and Capital Budget for 2020/21.

Questions were raised and responded to by the Service Lead – Housing Services in relation to whether non-gas properties required better insulation; why the unallocated budget for Major Component Replacements was so large; and whether further properties had been identified to receive wall insulation.

The Council, having thanked the Director – Place, the Service Lead – Housing Services and all Officers involved in this work,

Decided:

- (1) to note the rent setting approved by South Ayrshire Council at its meeting of 14 December 2017, increasing rents by 2% and specific rent setting provisions for new build housing for the three year period from 2018/19 to 2020/21; and that tenants had already been notified of their 2020/21 rental charge in accordance with the statutory requirements;
- (2) to approve the budget adjustments as outlined in paragraph 4.3 of the report, returning the net sum of £0.084m to the HRA uncommitted reserves;
- (3) to agree to earmark the uncommitted reserves of £0.225m as outlined in paragraph 4.4 of the report, to support the programme of window replacement work to properties in off-gas areas;
- (4) to approve the 2020/21 HRA Revenue and Capital Budget and to note the updated five year capital investment programme as outlined in section 4.7 of the report; and
- (5) to request officers to undertake a review of the HRA Business Plan and consult with tenants, returning to Council in December 2020 for a decision on the future rent setting.

12. Review of South Ayrshire Scheme of Integration.

There was submitted a [report](#) (issued) of 28 February 2020 by the Director of Health and Social Care outlining the findings from a review of the Integration Scheme between this Council and NHS Ayrshire and Arran; and to agree the next steps.

A question was raised and responded to by the Director in relation to the timescale for the report addressing Governance and Accountability matters when he confirmed that he was comfortable with the timescale.

The Council, having noted the outcome of the Review of the Integration Scheme,

Decided:

- (1) to support the conclusion that, although issues had been identified that may require to be addressed, it was not evidenced that it was necessary to change the Scheme at this stage;
- (2) to note that the same report would be considered at NHS Ayrshire and Arran, at its meeting of 30 March 2020;
- (3) to agree that the Scottish Government be advised that there were no proposed changes to this Scheme at this time;
- (4) to agree that the Programme Board consider the findings of the review and further proposals in respect of Finance and Children's Social Work Services; and
- (5) to request the Director of Health and Social Care to bring forward a report to address Governance and Accountability matters by 30 April 2020.

13. Notice of Motion.

A Notice of Motion having been submitted in accordance with Council Standing Order No. 18, Councillor Alec Clark, seconded by Councillor Brian Connolly, moved:-

"The Council agrees that the 8th of May is designated as an additional public holiday to allow the residents of South Ayrshire to participate in and celebrate the 75th Anniversary of VE Day and that the cost of doing this is estimated to be approximately £53,000 and this decision shall be funded by drawing on the Council's balance of uncommitted reserves".

A full debate took place regarding the terms of the Motion.

Decided: unanimously, to agree the terms of the Motion as outlined above.

14. Formal Questions.

In terms of Council Standing Order No. 26(2), there was submitted (tabled) a Formal Question from Councillor Martin Dowey, details of which, together with the Answer, is outlined below:-

Question

Can the Leader of the Council confirm that South Ayrshire Council are in the process of preparing a bid for one of the ten new UK Freeports being created by the UK Government, when bids are being accepted following the consultation period, as this would ensure that we will be in a strong position to tender for one that incorporates the economic zone of Ayr Harbour, Newton Goods Yard, Prestwick Airport and Troon Harbour?

Response

The Council would be supportive of any bid for Freeport status that supports benefits of manufacturing and distribution in and around Prestwick airport and the port areas.

Councillor Dowey asked a supplementary question regarding the timescale for the bid and Councillor Douglas Campbell advised that a consultation exercise was presently being carried out and that a response would be submitted before end April.

15. Exclusion of press and public.

The Council resolved, in terms of Section 50A(4) of the Local Government (Scotland) Act 1973, that the press and public be excluded during consideration of the remaining item of business on the grounds that it involved the likely disclosure of exempt information in terms of paragraph 1 of Part 1 of Schedule 7A of the Act.

16. Adjournment of Meeting.

The time being 11.30 a.m., the Council agreed to adjourn for thirty minutes, at the request of a Member.

17. Resumption of Meeting.

The Council reconvened at 12 noon.

18. Review of Management Structure.

There was submitted a report (issued to Members only) of 4 March 2020 by the Chief Executive seeking approval to further refine and rationalise structural arrangements of the roles and remits of the three support service Heads of Service (Employee and Customer Services; Finance and ICT; and Regulatory Services) required by Council at its meeting on 14 December 2017.

Councillor Douglas Campbell submitted a further recommendation and the Council

Decided:

- (1) to approve the revised structural arrangements as summarised in paragraph 4.6 and as detailed in Appendix 1 of the report;
- (2) to transfer responsibility for the Emergency Response Team (ERT) activities and resources based in John Pollock Centre to the Health and Social Care Partnership (HSCP);
- (3) to agree that the Head of Finance and ICT undertake a review to assess the feasibility and benefits of formally linking the Information and Advice Hub with the Benefits Service and rolling-out information and advice capacity within other community based facilities; and report findings and recommendations to Leadership Panel by June 2021;
- (4) to agree that the Head of Legal, HR and Regulatory Services undertake a review to determine where the Trading Standards and Environmental Health Service should sit within the Council structure, relative to other front-line services; and report findings and recommendations to Leadership Panel by June 2021;
- (5) that the Chief Executive provide a report to Service and Performance Panel, first on an interim basis by September 2020 and then second, a full report by March 2021 in relation to setting out the impact on the services affected by the revised structural arrangements set out in the recommendations to this report; and
- (6) that all future structure reports should be dealt with in a similar manner by being considered by Service and Performance Panel six months following the approval of the report and thereafter a full report provided one year after approval of the report, setting out the impact on the services affected by the structure.

19. Consideration of Disclosure of the above Confidential Report.

Decided: to authorise the disclosure under Standing Order 32.4 of the following report:-

- Review of Management Structure

The meeting ended at 12.15 p.m.

**General Services Revenue Budget
2020-21**

and

**Capital Investment Programme
2020-21 to 2029-30**

Proposals of the SNP, Labour and
Independent Members
5 March 2020

Budget 2020-21

It has been a challenge, but once again we have delivered a balanced budget which puts communities at the heart of what we do, and ensures we can continue to make a difference to the people of South Ayrshire every day.

At the core of our spending plans for 2020-21-2029-30, is a capital investment programme which will see well over £362 million spent on our communities, improving education and boosting the local economy. I am proud to say we have a revenue (day-to-day) budget which ensures we are making the most of the public pound.

I'd like to thank those of you who participated in the 'Our Future – Let's Talk' consultation, giving us your views on our future spending. Your feedback has been invaluable in determining the direction of this budget.

Your responses so far have underlined the importance of protecting the delivery of essential services. With this in mind, we have taken the difficult decision to increase Council Tax by 4.84%. This was not a decision taken lightly, but we are determined to protect as many services as we can in the face of further reductions to Council funding.

In real terms, this means an increase per household of between 11p and 42p per day – depending on the Council Tax band of the property. An average Council Tax Band D property will see a rise of 17p per day.

We have managed to avoid any closures by finding savings totalling £4.8 million, by using £1 million uncommitted reserves and increasing Council Tax. Of the Council Tax increase, we will commit 1.84% of the 4.84% to support schools and to avoid closing any facilities.

Our proposed revenue budget is £279.6 million, which includes an unprecedented £76.6 million for the South Ayrshire Health and Social Care Partnership, an increase of £2.4 million on last year's commitment. The Partnership will also receive a further £8.3 million directly from the Scottish Government, meaning £84.9 million will be spent to ensure we have health and care systems which allow us to grow well, live well and age well.

We are investing in services and new initiatives which are set to improve lives across South Ayrshire. This includes spending £75,000 to make sure our customer services team continue to deliver the best possible service in the face of increasing demand. We will also invest £75,000 to ensure that, as a Council, we are using local food suppliers and local produce more often.

Over the next decade, we will spend a total of £362.8 million on our capital investment programme, £66.8 million of which will be invested in 2020-21 alone.

We want our children and young people to have every advantage when it comes to learning, so this budget continues our investment in the school estate. We are investing £148 million over the next 10 years in education encompassing a new Maybole Community Campus, St John's Primary school and Wallacetown Early Years Centre in Ayr. Learning in Girvan is set to be transformed by a new Sacred Heart Primary and there will be a shared campus for Glenburn and St Ninian's in Prestwick. Throughout 2020-21 our refurbishment programme in other schools will continue.

We have been working to expand early learning and childcare in line with Scottish Government targets and our budget reflects this commitment. By investing £8.3 million, we will almost double early learning and childcare provision to 1140 hours for all three and four year olds, and eligible two year olds.

We are investing a further £2.3 million, to help close the poverty related attainment gap in our schools, giving our young people the best start in life.

We have committed to a significant investment in our leisure facilities, making South Ayrshire a better place to live, and helping you to care for your health and wellbeing. This investment includes £36.5 million to be spent over the next three years on a new leisure facility in Ayr Town Centre. We have also allocated £400,000 for sporting improvements in Whitletts, £6.7 million for new sports facilities at Craigie and £825,000 for an all-weather pitch in Girvan.

Our ambition to regenerate our town centres for locals and visitors continues. We have committed £825,000 to regenerate Maybole Town Centre over the next two years, in preparation for the completion of the bypass. In Ayr, the transformation of the riverside site is set to continue, with £5 million allocated to turn the bottom of the High Street into an events hub. We have also allocated £825,000 to bring the Ayrshire Archives Centre into the heart of the Ayr as part of the new Ayr Grammar development.

We continue with our significant investment in the Ayrshire Growth Deal, with a total of £18 million available up until 2030, supported by £200 million from the UK and Scottish Governments.

Our roads network is extremely important, not only to locals and visitors, but to commerce as well. With this in mind, we have budgeted an additional £2.5 million to help maintain and improve the network. This will take our 10-year commitment to £17 million. In addition to this, we will invest £3.2 million in street lighting, which includes upgrades to more energy efficient LED bulbs.

We are continuing to focus spending on the things that really matter and will make the biggest difference in our communities. We are tackling inequality, poverty and disadvantage wherever we find them, developing strong partnerships to help us close the gap.

Despite the financial hardships, we have delivered a budget which puts people at heart of the decision-making process. We are standing up for South Ayrshire, and are determined to bring about a lasting legacy for future generations. This won't happen overnight, but in the last three years we have made significant progress.

Budget Proposal Content

Summary Budget Proposals

I)	General Services Revenue	
	Council tax levels 2020-21	1
	Other specific Revenue Budget recommendations for 2020-21	1
II)	General Services Capital	
	Specific Budget Recommendations for 2020-21 to 2029-30	4

Appendices

1)	Directorate Service Expenditure Analysis	5
2)	Additional Investment/ Expenditure Pressures	6
3)	Previously Approved Savings	7
4)	New Savings Proposals	8
5)	Indicative Revenue Budget 2021-22	14
6)	General Services Capital Investment 2020-21 to 2029-30	15
7)	Capital Investment Programme: Expenditure/Funding 2020-21 to 2029-30	19
8)	Capital Investment Programme – Debt Charge Implications	23
9)	Common Good Fund Revenue Budget 2020-21	24
10)	Common Good Fund Capital Budget 2020-21	25

Summary Budget Proposals

Summary Budget Proposals

1. General Services Revenue

Specific Revenue Budget Recommendations for 2020-21:

- (1) to levy a council tax charge of £1,344.96 for Band D, the equivalent of a 4.84 per cent increase over the 2019-20 charge. The resulting Council Tax for all bands is as follows:

Table 1 - Council Tax bands

<i>Band</i>	<i>2019-20</i>	<i>4.84% increase</i>	<i>2020-21</i>
A	£855.25	£41.39	£896.64
B	£997.79	£48.29	£1,046.08
C	£1,140.33	£55.19	£1,195.52
D	£1,282.87	£62.09	£1,344.96
E	£1,685.55	£81.58	£1,767.13
F	£2,084.66	£100.90	£2,185.56
G	£2,512.29	£121.59	£2,633.88
H	£3,143.03	£152.12	£3,295.15

Council tax Band D £1,344.96

- (2) to note that council tax income of £60.827m is available to fund service expenditure in 2020-21 net of:
- i. a 2.75 per cent bad debt provisions for the non-collection of Council Tax; and
 - ii. the estimated implications of applying reductions per the Council Tax Reduction Scheme;
- (3) to utilise Aggregate External Finance of £217.670m to fund planned expenditure. This includes the additional £2.001m of revenue funding allocated to the Council by the Scottish Government in late February 2020;
- (4) to utilise uncommitted reserves of £1.056m to assist in funding planned expenditure; and
- (5) to approve 2020-21 net service expenditure of £202.984m as shown in Table 2, excluding Health and Social Care Services, below:

Table 2 – Planned funding and expenditure 2020-21

	£m	£m
Funding:		
Council Tax income		60.827
Aggregate External Finance (AEF)		217.670
Use of reserves		1.056
Total anticipated SAC funding		279.553
Less funding contribution to South Ayrshire HSC		76.569
Total anticipated funding (excluding HSCP)		202.984
Expenditure:		
Base expenditure:		
Base net service expenditure		188.366
Updated service expenditure:		
Pay awards, increments, superannuation etc.	6.040	
Key Strategic Objectives (Appendix 2)	2.446	
Improving educational attainment (specific grant funded)	2.348	
Gaelic initiatives (specific grant funded)	0.015	
Early Learning and Childcare expansion (specific grant funded)	8.294	
Revised debt charges (Appendix 8)	0.238	19.381
Efficiency measures:		
Previously approved efficiencies (Appendix 3)	(0.575)	
New efficiencies/savings proposed (Appendix 4)	(4.188)	(4.763)
Total planned net service expenditure (excluding HSCP)		202.984

(9) to note that the planned expenditure of £202.984m shown, excluding Health and Social Care incorporates:

- ◆ directorate base expenditure from 2019-20 totalling, £188.366m;
- ◆ additional service expenditure of £8.486m for pay, corporate adjustments and additional investment in key priorities;
- ◆ spending of £2.348m for improving educational attainment allocated to schools across the council area as specified by the Scottish Government;
- ◆ spending of £0.015m for Gaelic initiatives;
- ◆ spending of £8.294m for the expansion of Early Learning & Childcare;
- ◆ increased debt charge expenditure of £0.238m per **Appendix 8** to reflect the updated Capital Investment Programme detailed in **Appendix 6 and 7**;
- ◆ previously approved saving measures of £0.575m, per **Appendix 3**; and
- ◆ new saving proposals of £4.188m outlined in **Appendix 4**.

A directorate service expenditure analysis of the above is shown in **Appendix 1**.

(10) to allocate funding to the South Ayrshire Health and Social Care Integrated Joint Board of £76.569m, as shown in Table 3 below, to be added to the £8.300m of funding provided by the Scottish Government via Health to ensure desired outcomes for Social Care in 2020-21 as follows:

Table 3 – Health and Social Care Partnership funding 2020-21

	£m	£m
Funding:		
Base contribution		72.190
Additional funding provided for:		
Expenditure pressures	2.379	
Criminal Justice Social Work (specific grant funding)	2.000	4.379
SAC contribution		76.569
Scottish Government funding via Health		8.300
Anticipated HSCP funding 2020-21		84.869

- (11) to note that the funding made available to the Health & Social Care Partnership from the Council represents a 3.24 per cent increase over the comparable previous years funding allocation;
- (12) to note that the approved Council Financial Strategy is to aim to maintain uncommitted reserves at 2 per cent of net expenditure to meet the potential cost of unforeseen liabilities. This equates to circa £5.6m for 2020-21, inclusive of the Council's delegated Health and Social Care Partnership spending;
- (13) to note that the latest projected uncommitted balances on the Council's General Reserves at 31 March 2020, as considered by the Leadership Panel of 18 February, is estimated to be £8.993m, or 3.2 per cent of planned future expenditure following the decision to reschedule the repayment of the 2018-19 Health and Social Care Partnership overspend;
- (14) to note that further efficiencies/savings will be necessary to achieve a balanced budget for 2021-22, as shown in **Appendix 5**;
- (15) to approve the 2020-21 revenue and capital budgets for Common Good Funds as stated in **Appendix 9 and 10**; and
- (16) to agree to allocate £0.200m of resources to each three-member ward and £0.270m to each four-member ward, totalling £0.800m and £1.080m respectively, for capital investment in sporting and leisure capital projects from the £2.195m of VAT recovery funds held within the Capital Fund, with the £0.315m remaining funds to be held for future investment in sporting and leisure related issues that arise. To further agree that officers bring forward reports to Leadership Panel for approval once specific projects have been identified and costed within the financial envelope for each ward area.

2. General Services Capital

Specific Budget Recommendations for 2020-21 to 2029-30:

- (1) to note that the current ten-year Capital Investment Programme 2019-20 to 2028-29 was approved by the Council on 28 February 2019. Progress on the current programme continues to be regularly reported to Leadership Panel;
- (2) to note that a review of the capital programme has been undertaken and has resulted in the re-profiling of a number of projects to better reflect current projected timelines and in some cases, budgets increased or reduced to reflect more accurate anticipated project spend levels. Further details on the process undertaken are outlined in **Appendix 6**;
- (3) to note that the ten-year programme timeframe which now includes £25 million of available investment spend in 2029-30, per the Council's Capital Investment Strategy, allows a greater flexibility in the planning of significant capital investment, which tends to have long lead in times, and will ensure adequate preparation and planning in terms of operational service activity.
- (4) to note that the approach to capital asset management has allowed the budget setting process for 2020-21 to incorporate a bid process for new capital investment;
- (5) to note that £58.894m of additional investment is being brought forward for inclusion in the ten-year capital investment programme;
- (6) to note that the Scottish Government General Capital Grant in 2020-21 is £1.475m below expectations; and therefore
- (7) to agree that the shortfall in grant is mitigated by increased borrowing in 2020-21, safeguarding the current investment plans. To compensate for this increased borrowing in 2020-21, future expenditure and associated borrowing levels require to be reduced accordingly; and
- (8) to approve the overall ten-year Capital Investment programme (inclusive of projects brought forward from 2019-20 to be completed in future years) which stands at £362.817m as detailed in **Appendix 7** along with the estimated debt charge (revenue) implications of the borrowing required to undertake the programme as outlined in **Appendix 8**.

Directorate Service Expenditure Analysis

	Chief Executive £	People £	Place £	Misc Services £	TOTAL £
Base expenditure	21,588,897	116,063,389	40,000,255	10,713,577	188,366,118
Service Expenditure demands:					
Pay awards, increments, superannuation etc.	645,845	4,654,762	758,529	(19,136)	6,040,000
Additional investment (Appendix 2)	459,881	725,682	915,103	345,648	2,446,314
Specific Grant funded expenditure	-	10,566,009	90,991	-	10,657,000
Debt charges (Appendix 8)	-	-	-	237,581	237,581
Efficiency/Savings					
Previously approved savings (Appendix 3)	-	(551,092)	-	(24,000)	(575,092)
New savings (Appendix 4)	(795,684)	(1,113,305)	(1,938,000)	(341,000)	(4,187,989)
NET EXPENDITURE	21,898,939	130,345,445	39,826,878	10,912,670	202,983,932
Health and Social Care Partnership funding					76,569,288
OVERALL PLANNED EXPENDITURE					279,553,220

Additional Investment/ Expenditure Pressures

	£
Chief Executive	
Organisational Development – reduction in Skills Development Scotland grant income	47,019
Settlement changes – Discretionary Housing Payments & Scottish Welfare Fund	187,000
ICT – contractual increases	15,862
Regulatory Services – reduce Legal/Registration income targets	100,000
Increase Customer Services resources to meet customer contact demand	75,000
Increase Communication/branding resources	35,000
Total Chief Executive	459,881
People	
Ayr Academy new build - SAC unitary charge increase	10,781
QMA new build - SAC unitary charge increase	184,966
Semis - contract increase	8,506
Mainstream School transport contractual increase	210,672
ASN school transport contractual increase	62,548
PPP – contract inflationary increase	155,409
All weather pitches – QMA maintenance	13,800
Settlement changes – Counsellors in schools	79,000
Total People	725,682
Place	
Asset Management – Central Repairs Account increase	400,000
Neighbourhood Services – Operational resource requirement	216,224
Neighbourhood Services - Fleet – fuel increase	45,000
Neighbourhood Services - Waste Management – contract increase	80,000
Professional Design Services – Licensing arrangements	10,607
Facilities management – Use of local food produce/suppliers	75,000
Facilities Management – revenue consequences of capital investment	88,272
Total Place	915,103
Miscellaneous Services – held centrally to be allocated	
Ayrshire Valuation Joint Board (AVJB) requisition increase	34,880
Settlement changes – AVJB – Barclay review funding	91,000
Insurance premium – contract increase	144,720
-Utility increases - Electricity, Non-Domestic Rates etc.	75,048
Total Miscellaneous Services	345,648
Total - All Directorates/Services	2,446,314

Previously Approved Savings

	<i>Approved</i>	£
People		
2019/20 agreed staffing changes – 2020-21 full year impact	February Council 2019	382,553
Reduce financial contribution to National Trust for Culzean Country Park - Leadership Panel of 27th November 2018.- full year impact	February Council 2019	100,000
Savings arising from changes to Senior Technicians structure in 2019/20.	May 2019 Executive Leadership Team	17,986
Service Review of the Tourism, Events and Culture teams.	January 2020 Leadership Panel	50,553
Total People		551,092
Corporate		
Introduction of Shared Cost Additional Voluntary Contributions - Phased implementation to allow for uptake.	September 2019 Leadership Panel	24,000
Total Corporate		24,000
Total Saving– All Directorates/Services		575,092

New Savings Proposals

<i>Service area</i>	<i>Proposal</i>	<i>2020-21 £</i>	<i>Responsible Service Lead</i>
Chief Executive			
CEX-S1	Review of Chief Officers Support model.	79,121	Chief Executive
CEX-S3	Chief Officers Admin Support - Review and reduction in Supplies & Services/Admin costs and Third-Party payments.	8,000	Chief Executive
ECS-S3	Reduce external data interchange support arrangement following improvement to business processes.	5,811	Employee Services
ECS-S5	Increase income target for Service Level agreement (SLA) with Energy Agency to reflect actual SLA recharge and apply a 2% inflationary increase.	2,350	Human Resources
FICT-S1	Termination of Housing Benefit remote processing Contract.	63,000	Revenue & Benefits
FICT-S2	Reduction in net cost of Housing Benefit payments to align with reducing benefit caseload.	300,000	Revenue & Benefits
FICT-S3	Phase 1 Benefits Service Review - Re-alignment of Universal Credit Support.	148,773	Revenue & Benefits
FICT-S4	Reduction in ICT revenue Hardware/software contract costs following the introduction of the new ICT operating model.	72,410	ICT Operations
RS-S1	Review and reduce Records Management operation/costs from around October 2020 following relocations from current facility.	15,000	Registration & Information Governance
RS-S2	Reduce the Trading Standards general equipment budget.	4,723	Democratic Governance
RS-S5	Reduce Armed Forces Day budget to align with current spend profile.	500	Democratic Governance
RS-S6	Removal of various Supplies & Services/Transport/Administration cost budgets.	5,545	Legal & Licensing
RS-S7	Removal of various Supplies & Services/Transport/Property cost budgets.	3,590	Risk & Safety
RS-S11	Increase income target to align to current profile and sources of funding.	2,046	Risk & Safety
RS-S12	Increase recharge to Ayrshire Civil Contingencies Team partners to align with shared cost approach.	6,926	Risk & Safety

Service area	Proposal	2020-21 £	Responsible Service Lead
RS-S13	Remove Consumer Advice Team Leader post and realign service provision.	33,974	Trading Standards & Environmental Health
RS-S14	Remove Food Safety Officer posts and realign service provision.	43,915	Trading Standards & Environmental Health
Total Chief Executive		795,684	

People			
ESS-S2	Revise instrumental Music Service income budget to align with uptake.	10,000	Education Support Services
ESS-S3	Reconfiguration of the central Education Quality Improvement Team.	62,723	Education Support Services
ESS-S4	Removal of vacant clerical posts in central education team.	23,393	Education Support Services
ESS-S5	Reduce Central Admin Budgets.	10,000	Education Support Services
ESS-S6	Reduction in Career Long Professional Learning training budget.	10,000	Education Support Services
ASN-S1	Reduction in vacant clerical hours at Southcraig School.	6,205	Additional support Needs
EYPS-S1	Reduction in Primary Class Sizes Teachers budget.	306,500	Early Years and Primary Schools
C&HsgP & CPI-S1	Merge Corporate and Housing Policy team with Corporate Planning and Improvement team.	53,750	Director of People
C&HsgP-S1	Remove Care & Repair legacy budget no longer required.	40,000	Corporate and Housing Policy
C&HsgP-S2	Remove vacant Admin Assistant role in General Services Housing.	35,872	Corporate and Housing Policy
C&HsgP-S4	Revisions to job description for Equalities Officer post resulting in a new job evaluation.	4,246	Corporate and Housing Policy
T&E-S1	Reduce the budget for town centre activities.	12,000	Tourism & Events
T&E-S2	Reduction in Pan Ayrshire tourism activity budget.	16,436	Tourism & Events
CPI-S1	Deletion of vacant post of Strategic Co-ordinator Children's Services Planning. The work of this post is being included in review of quality improvement team (ESS-S3).	64,843	Corporate Planning & Improvement

Service area	Proposal	2020-21 £	Responsible Service Lead
CPI-S2	Reduce various Supplies & Services and Administration cost budgets.	2,950	Corporate Planning & Improvement
CPI-S8	Reduce budget due to changes in service delivery to South Ayrshire 'Voice' model.	2,150	Corporate Planning & Improvement
CE-S1	Remove grant-based Priority Budgeting.	54,000	Corporate Planning & Improvement
L&C-S1	Review of the Libraries, Museums and Galleries service which will include a reduction or reconfiguration of staffing levels.	50,000	Community Services & Facilities
S&L-S1	Reduce Sport & Leisure employee budget through the deletion of vacant posts.	60,023	Community Services & Facilities
S&L-S2	Reduce Sport & Leisure marketing, admin and supplies service budgets.	21,000	Community Services & Facilities
Thematic-S1	Thematic review of the Community Safety and Engagement, CLD, Health and Wellbeing and Employability and Skills.	150,000	Community Services & Facilities
G&CF-S1	Increase of Green Fee by 10% at selected courses.	10,000	Community Services & Facilities
G&CF-S2	Introduction of a new category of enhanced Membership which provides additional benefits to Members for an increase in their annual season ticket cost.	20,000	Community Services & Facilities
G&CF-S3	Apply an increase of 5% to the cost of Golf Season tickets which will include CPI.	50,000	Community Services & Facilities
G&CF-S4	Introduction of Corporate Membership/Multi-Round Bundles.	20,000	Community Services & Facilities
G&CF-S5	Introduction of Sundries/Refreshment Cart at Troon Links and Belleisle Park.	17,214	Community Services & Facilities
	Total People	1,113,305	

Place			
AMCAT-S1	Reduction in property management costs with the demolition of Burns House in 2020.	150,000	Asset Management
AMCAT-S2	Income from rental of industrial units.	44,000	Asset Management
AMCAT-S3	Reduction in property management costs with the demolition of the John Pollock Centre.	47,000	Asset Management
AMCAT-S4	Revenue recovery audit on Council utility bills. Savings figure takes into account payment to contractor (based on a % of savings)	50,000	Asset Management
HSG-S1	Cessation of Housing Support Services for Mathieson House.	38,000	Housing Services

Service area	Proposal	2020-21 £	Responsible Service Lead
HSG-S2	Reduction in budget for the provision of removal and storage services for homeless households.	25,000	Housing Services
HSG-S3	Reduction in budget for transport costs	12,000	Housing Services
HSG-S4	Realignment of budget for Travelling Persons Site. The costs for repairs, maintenance and other running costs for the site will be met by HRA. Offset by reduction in income from the site, resulting in a net saving.	11,000	Housing Services
HSG-S5	Increase income target for homeless temporary accommodation rents to reflect actual recovery rates (One Year non-recurring contribution in 2020-21)	250,000	Housing Services
PBS-S1	Increase income target for Building Warrant fees due to reflect actual income recovery.	48,000	Planning & Building standards
Proc-S1	Proactively managing supplier spend to ensure that income from contracted rebates received are maximised.	30,000	Procurement
ARA-S2	Increase the staff recharge to capital to reflect increased capital investment programme.	100,000	Ayrshire Roads Alliance
ARA-S3	Winter maintenance rationalisation, routing delivered more efficiently.	30,000	Ayrshire Roads Alliance
ARA-S4	Increase winter services carried out for other organisations.	10,000	Ayrshire Roads Alliance
ARA-S5	Fleet Transformation Review - Continued fleet rationalisation and modernisation to reduce downtime.	25,000	Ayrshire Roads Alliance
ARA-S6	Ongoing service efficiencies.	13,000	Ayrshire Roads Alliance
ARA-S7	Improve absence management process to reduce absence levels and associated overtime	10,000	Ayrshire Roads Alliance
ARA-S8	Reduce overtime levels	10,000	Ayrshire Roads Alliance
ARA-S9	Street lighting savings due to LED lights from reduced staff, fleet and materials.	100,000	Ayrshire Roads Alliance
ARA-S10	Increased income through issue of PCNs	10,000	Ayrshire Roads Alliance
ARA-S11	Increase work undertaken for external organisations.	10,000	Ayrshire Roads Alliance
ARA-S12	Generate income through the delivery of National Roadworker Training.	10,000	Ayrshire Roads Alliance
E&R-S1	Reduction in the Third-Party Payments budget	70,000	Economic

<i>Service area</i>	<i>Proposal</i>	<i>2020-21 £</i>	<i>Responsible Service Lead</i>
	which is used at the discretion of the service.		Development
FM-S1	Review of Facilities Management budget lines to align with current costs.	80,000	Facilities Management
FM-S2	Reduced FM costs following closure of the John Pollock Centre in Summer 2020.	30,000	Facilities Management
FM-S3	Standardise cleaning productivity rates across all Primary and Secondary Schools to facilitate an overall reduction in cleaning hours.	65,000	Facilities Management
FM-S7	Increase school meal prices by 10p. Primary school goes from £2.15 to £2.25 and secondary goes from £2.25 to £2.35.	50,000	Facilities Management
FM-S8	Reduce external training costs by carrying out internal Food Safety Training for FM employees and also other council employees.	5,000	Facilities Management
NS-S1	Reduction in transport costs across Council depts following a review by fleet management of use of hired vehicles.	60,000	Neighbourhood Services
NS-S3	3% Commercial Waste Service Price Increase.	30,000	Neighbourhood Services
NS-S6	New management controls in Household Waste Recycling Centres (HWRC).	50,000	Neighbourhood Services
NS-S7	Neighbourhood Services Restructure.	10,000	Neighbourhood Services
NS-S8	Increase Bereavement charges by CPI	30,000	Neighbourhood Services
NS-S9	Treatment of Household Garden Waste and negate the need for approximately 780 tonnes of household garden waste to be sent to a contractor for treatment.	25,000	Neighbourhood Services
PM-S1	Productivity improvement following successful roll out of a mobile work scheduling system.	400,000	Property Maintenance
	Total Place	1,938,000	

<i>Service area</i>	<i>Proposal</i>	<i>2020-21 £</i>	<i>Responsible Service Lead</i>
Corporate			
CORP-01	Increase all applicable external fees and charges by CPI	150,000	-
CORP-02	Reduced SPT requisition payment	6,000	-
CORP-03	Increase payroll Management target	185,000	-
	Corporate Total	341,000	
Total savings – All Directorates/Services		4,187,989	

Equality Impact assessment matrix - for each of the new savings proposals can be found at:

[EQIA – Savings Matrix – Budget 2020-21](#)

Indicative Revenue Budget 2021-22 (Including HSCP)

	SAC	HSCP	Total
	£m	£m	£m
Funding:			
Council Tax income	62.899	-	62.899
Aggregate External Finance	218.674	-	218.674
Assumed reduction in revenue funding (1.0%)	(2.050)	-	(2.050)
HSCP funding	(76.569)	76.569	-
Total anticipated funding	202.954	76.569	279.523
Expenditure:			
Base expenditure:			
Base net service expenditure	202.984	76.569	279.553
Service expenditure pressures:			
Key Strategic Objectives/ additional investment	3.004	-	3.004
Pay awards, increments, superannuation etc.	5.382	-	5.382
HSCP increase on core SAC funding (3%)	-	2.297	2.297
Debt charges (per capital investment plan)	1.450	-	1.450
Previously approved savings (full year effect)	(0.943)	-	(0.943)
CPI increase on fees and charges	(0.150)	-	(0.150)
Total revised expenditure	211.727	78.866	290.593
Initial Budget surplus/(gap)	(8.773)	(2.297)	(11.070)

- (1) It should be noted that the above 2021-22 indicative budget assumes:
- a 1.0% reduction in General Revenue Grant funding is applied;
 - that Council Tax is increased by 3% above the 2020-21 level;
 - that an allowance for expenditure pressures for inflation and contractual increases of £3.004m has been included for 2021-22 (inclusive of £1.004m further expansion of ELC funded by increased specific grant within AEF);
 - a 3% pay award for 2021-22;
 - increased debt charges reflect the approved capital investment programme for 2020-21;
 - that the full year effect of any 2020-21 approved savings is applied: and
 - that Council external fees and charges prices are increased by CPI.
- (2) Any variation in Scottish Government funding from the 1.0% reduction assumed will vary the budget gap accordingly. A 1% (+ve) or (-ve) variation in revenue grant would increase or decrease the budget gap by £2.050m.
- (3) Every additional 1% increase in Council Tax above the assumed 3% would raise a further £0.609m and reduce the budget gap accordingly.

General Services Capital Investment Programme 2020-21 to 2029-30

1. Background

The General Services Proposed ten-year Capital Investment Programme has been prepared on the basis of a refresh of the previously approved programme and through the introduction of new projects aligned to the process approved in September 2014 for capital investment planning.

The Corporate Asset Management Group has considered capital bids developed during 2019-20 and submitted by services for recommendation by the group for inclusion in the programme. This process was undertaken by services in consultation with elected members and portfolio holders to allow projects to be discussed and developed at an early stage.

Adjustments have been made to the programme to introduce new projects and to ensure funding that is not expended in the current financial year (2019-20) is re-profiled to future years to ensure that projects previously approved by Council are carried out, and other re-profiling of project spend within the programme to ensure the profile of budgets reflect the actual anticipated spend profile.

As a result of the reduced Scottish Government capital grant now confirmed for 2020-21, an increase in borrowing is planned in 2020-21 to replace the reduced grant income thereby ensuring that the current investment programme remains intact. To compensate for this increased borrowing in 2020-21, future expenditure and associated borrowing levels have been reduced accordingly.

A total of capital investment programme of £362.817m is proposed for the ten-year period 2020-21 to 2029-30.

2. Proposed new/adjusted projects for inclusion

Children & Families investment

Carrick Academy (Maybole Campus) (Appendix 7 Ref: 1[a]): Due to recent changes in the funding approach by the Scottish Government and project parameters for the newest round of schools' investment, combined additional funds of £29,461,168 have been added to the programme in 2021-22 to 2022-23 in order to provide a new school as an all through campus giving a total investment of £50,065,000. This increase in expenditure assumes that the associated increase in borrowing costs, linked to the additional expenditure, may be potentially offset by additional outcome-based revenue funding being made available from Scottish Government in the relevant future years.

Educational Campus – St John's Primary School and Wallacetown Early Years Centre (Appendix 7 Ref: 1[b]): This project will bring together St John's and Wallacetown Early Years Centres on the St John's site and the adjacent pitch which is currently being used for parking. A feasibility study will need to be undertaken to determine the best configuration for the site. It is likely that a new facility will be built for St John's Primary and to accommodate the Wallacetown Early Years Centre. Funding is split over financial years 2026-27 (£2,000,000), 2027-28 (£10,130,000) and 2028-29 (£4,000,000).

Sacred Heart Primary (Appendix 7 Ref: 1[c]): Funding of £1,050,000 has been added to the programme over two years (£150,000 in 2020-21 and £900,000 in 2021-22) for the additional cost of providing a two storey and a low carbon solution.

School Refurbishment Programme – Various Projects (Appendix 7 Ref: 1[d]): Additional funding has been added to the programme to include a total amount of £3,600,000 over two years (£1,800,000 in 2027-28 and £1,800,000 in 2028-29) for school refurbishment works.

Shared Campus Project (Glenburn and St Ninian's Primary Schools) (Appendix 7 Ref: 1[e]): Additional funds of £650,000 have been included in the new programme in 2021-22 (£325,000) and 2022-23 (£325,000) order to provide a low Carbon solution for the Campus project.

Queen Margaret Academy (appendix 7 Ref: 1[f]): Funding of £380,000 has been added to the programme in 2020-21 for the additional costs associated with demolition, clearance and landscaping around the school building.

Window and Roof Replacement – Various Projects (Appendix 7 Ref: 1[g]): An allowance of £150,000 has been added to the programme in 2026-27 to continue the ongoing window and roof improvement works being carried out across the Council's property estate. Condition Surveys have been carried out for all properties, the surveys have highlighted further work that needs to be undertaken in order to improve the property condition.

Communities investment

ARA Bridge Works Capital Programme (Appendix 7 Ref: 3[b]): Additional funding of £590,000 has been made over three years (£28,000 in 2023-24, £362,000 in 2024-25 and £200,000 in 2025-26) for works to bridges.

ARA Girvan Lorry Park (appendix 7 Ref: 3[b]): Additional funding of £191,350 has been added to 2020-21 to provide improvements to the Flushes car park in Girvan.

ARA Local Flood risk investment (appendix 7 Ref: 3[c]): Additional funding of £448,000 has been added over seven years (£64,000 in each year from 2020-21 to 2026-27) for the implementation of the actions identified in the Ayrshire Local Plan District, Local Flood Risk Management Plan (LFRMP). The 2nd cycle of the LFRMP is in the early stages of development and will result in further studies being required. The purpose of the LFRMP is to reduce flood risk for the at-risk communities of South Ayrshire.

ARA Road Reconstruction and Improvement (Appendix 7 Ref: 3[d]): Additional funding of £2,500,000 has been added to 2026-27 to continue to provide road users with an improved and safer road network which will have fewer potholes and a smoother surface.

ARA Street lighting (Appendix 7 Ref: 3[e]): The current programme of investment in street lighting replacement has been extended by a year by adding additional funding of £250,000 in 2026-27.

ARA Traffic Signal Renewals Programme (Appendix 7 Ref: 3[f]): An additional allowance of £188,000 has been added (£48,000 in 2022-23 and £140,000 in 2023-24). Traffic signal apparatus is typically installed with a life expectancy of twenty years - a number of sites within South Ayrshire are either now operating beyond this life expectancy, or are close to this point.

ARA New Traffic signals (Appendix 7 Ref; 3[g]): £240,000 has been added in 2020-21 for the installation of new traffic signals, for the purpose of either enhanced junction control or improved road safety for sites in Loans and Ayr. These new signal locations would consist of the A759 Troon road and the B746 Fullarton Place in Loans, and a new pedestrian crossing on the B743 Heathfield Road to the west of the Old Farm Road junction.

Belleisle Park - Additional Works (Appendix 7 Ref: 3[h]): An additional allowance of £500,000 has been made in 2020-21 for redevelopment works within Belleisle Park in Ayr.

CCTV Public Space Infrastructure (Appendix 7 Ref: 3[i]): Investment of £400,000 has been added to 2020-21 to upgrade and modernise public space infrastructure across South Ayrshire.

Cemetery Infrastructure Project (Appendix 7 Ref: 3[j]): Additional funding of £100,000 has been added in 2026-27 to continue the funding that will support the cemetery infrastructure works being carried out. The majority of these projects are priority led, based on engineering survey reports of all cemeteries and at Masonhill Crematorium. These surveys have allowed a prioritised 10-year programme of repairs to address the serious decline in Bereavement Services infrastructure and reduce the possibility of life and limb incidents.

Cycling, Walking and Safer Streets (Appendix 7 Ref: 3[k]): Investment of £496,000 has been added to the programme to undertake projects linked to specific grant funding provided by the Scottish Government in 2020-21.

Other investment

Equalities Act – Various Projects (Appendix 7 Ref: 4[a]): A further £300,000 has been added 2026-27 to continue the funding that will support the ongoing accessibility improvement worked being carried out across the Council's property estate.

Property Refurbishment – Various Projects (Appendix 7 Ref: 4[b]): Funding of £1,250,000 has been added to the programme in 2026-27 to continue the funding that will support the ongoing refurbishment of the Council's property estate. Condition Surveys have been carried out for all properties, the surveys have highlighted further work that needs to be undertaken in order to improve the property condition.

Rewiring Programme (including Residual Decoration Works etc.) – Various Projects (Appendix 7 Ref: 4[c]): A budget of £200,000 has been added to each of the years 2026-27 to fund the ongoing rewiring programme in various properties.

Works to Facilitate Property Rationalisation – Various Projects (Appendix 7 Ref: 4[d]): Funding of £100,000 has been added to the programme in 2026-27 to continue the programme of works to facilitate property rationalisation.

Ayrshire Valuation Joint Board (AVJB) contribution (appendix 7 Ref: 4[e]): Funding of £15,000 has been included 2020-21 as South Ayrshire Councils share of a capital contribution requested by the AVJB towards system developments.

Facilitate Introduction of Flexible Working (Appendix 7 Ref: 4[f]): A further allowance of £100,000 has been added to 2026-27 to continue the funding that will support the Introduction of Flexible Working.

Initial Work on Projects for Future Years (Appendix 7 Ref: 4[g]): A further provision has been made in the programme for initial work on projects in future years in the amount of £100,000 in the financial years 2026-27.

Ayrshire Growth Deal investment (Appendix 7 Ref: 4[h]): Funding of £17,750,000 has been re-profiled within the programme in respect of the Council's remaining contribution (£250,000 anticipated spend in 2019-20) to the overall additional £200m that the Scottish and UK Government have committed to the Ayrshire Growth Deal. This revised profile is based on the latest information derived from the Outline Business Cases for each project which are currently being concluded. It is likely that further re-profiling will be required as information regarding the timing of the Scottish Government and UK Governments contributions becomes clearer.

New Projects yet to be Specifically Identified (Appendix 7 Ref: 4[i]): Provision has been made in the programme for new projects yet to be specifically identified in the amount of £38,057,932 over three financial years; £2,857,932 in 2027-28, £10,200,000 in 2028-29 and £25,000,000 in 2029-30.

3) Communities investment		2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Total
		£	£	£	£	£	£	£	£	£	£	£
	Ayr Leisure Facility	750,000	15,750,000	20,000,000	-	-	-	-	-	-	-	36,500,000
	Ayr Renaissance Project	100,000	-	-	-	-	-	-	-	-	-	100,000
a)	Ayrshire Roads Alliance - Bridge works	324,144	270,000	395,000	278,000	362,000	200,000	-	-	-	-	1,829,144
	Ayrshire Roads Alliance - Bridge works (Bridge of Coyle Deck Replacement)	178,904	-	-	-	-	-	-	-	-	-	178,904
	Ayrshire Roads Alliance - Girvan Harbour Jetty Repairs	297,121	-	-	-	-	-	-	-	-	-	297,121
b)	Ayrshire Roads Alliance - Girvan Lorry Park	191,350	-	-	-	-	-	-	-	-	-	191,350
	Ayrshire Roads Alliance - LED Replacement	1,709,226	-	-	-	-	-	-	-	-	-	1,709,226
c)	Ayrshire Roads Alliance - Local Flood Risk Plan	64,000	64,000	64,000	64,000	64,000	64,000	64,000	-	-	-	448,000
d)	Ayrshire Roads Alliance - Road Reconstruction and Improvement	2,336,038	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	-	-	-	17,336,038
	Ayrshire Roads Alliance - 20mph Infrastructure	279,331	-	-	-	-	-	-	-	-	-	279,331
e)	Ayrshire Roads Alliance - Street Lighting	250,000	250,000	-	250,000	250,000	250,000	250,000	-	-	-	1,500,000
f)	Ayrshire Roads Alliance - Traffic Signals Renewals Programme	174,428	140,000	140,000	140,000	-	-	-	-	-	-	594,428
g)	Ayrshire Roads Alliance - New Traffic Signals	240,000	-	-	-	-	-	-	-	-	-	240,000
h)	Belleisle Park - Additional Works	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
i)	CCTV Public Space Infrastructure	400,000	-	-	-	-	-	-	-	-	-	400,000
j)	Cemetery Infrastructure Project	1,500,000	1,317,808	1,200,000	500,000	250,000	100,000	100,000	-	-	-	4,967,808
	Craigie Additional Sporting Facility	3,600,000	3,075,000	-	-	-	-	-	-	-	-	6,675,000
k)	Cycling Walking Safer Streets (grant funded works)	496,000	-	-	-	-	-	-	-	-	-	496,000
	Green Waste / Household Recycling and Waste Transfer Station	69,827	11,100,000	-	-	-	-	-	-	-	-	11,169,827
	Masonhill Crematorium Upgrade of Drainage (2021/22 and 2022/23)	-	250,000	250,000	-	-	-	-	-	-	-	500,000
	Maybole Town Centre Regeneration - Town Hall	175,000	-	-	-	-	-	-	-	-	-	175,000
	Maybole Town Centre Regeneration - Public Realm Improvements to the High Street	200,000	625,000	-	-	-	-	-	-	-	-	825,000
	Newton Coastal Shore protection	36,873	-	-	-	-	-	-	-	-	-	36,873
	Northfield Bowling Centre Refurbishment (2021/22 and 2022/23)	-	335,000	200,000	-	-	-	-	-	-	-	535,000
	Place Plans	650,000	500,000	-	-	-	-	-	-	-	-	1,150,000
	Public Conveniences - Various Projects	463,046	-	-	-	-	-	-	-	-	-	463,046
	Rozelle House (grant funded works)	163,653	-	-	-	-	-	-	-	-	-	163,653
	SPT/Transport Scotland Funded Projects	389,682	-	-	-	-	-	-	-	-	-	389,682
	Troon Cemetery Extension	25,000	-	-	-	-	-	-	-	-	-	25,000
	Town Centre fund works	314,000	-	-	-	-	-	-	-	-	-	314,000
	Whitletts Sports Improvements	400,000	-	-	-	-	-	-	-	-	-	400,000
		16,777,623	36,176,808	24,749,000	3,732,000	3,426,000	3,114,000	2,914,000	-	-	-	90,889,431

	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Total
4) Other investment	£	£	£	£	£	£	£	£	£	£	£
<u>Buildings</u>											
Burns House demolition	1,260,000	-	-	-	-	-	-	-	-	-	1,260,000
Developers' Contribution related projects	2,000,932	-	-	-	-	-	-	-	-	-	2,000,932
Depot Improvement Throughout South Ayrshire Council - Walker Road Depot - Transfer station	582,791	-	-	-	-	-	-	-	-	-	582,791
Depot Improvement Throughout South Ayrshire Council - Additional Works	90,000	-	-	-	-	-	-	-	-	-	90,000
a) Equalities Act Budget - Various Projects	300,000	300,000	300,000	300,000	300,000	300,000	300,000	-	-	-	2,100,000
Riverside Project	5,000,000	-	-	-	-	-	-	-	-	-	5,000,000
Office and Welfare Facilities at Bridge Street, Girvan	1,700,000	-	-	-	-	-	-	-	-	-	1,700,000
b) Property Refurbishment - Various Projects	1,814,125	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	-	-	-	9,314,125
Refurbishment and Extension to King George V Changing Facilities	578,000	-	-	-	-	-	-	-	-	-	578,000
Relocation of Archive Centre	825,000	-	-	-	-	-	-	-	-	-	825,000
c) Rewiring Programme (Including Residual Decoration Work, Etc.) - Various Projects	200,000	200,000	200,000	200,000	200,000	200,000	200,000	-	-	-	1,400,000
d) Works to Facilitate Property Rationalisation - Various Projects	125,000	350,000	100,000	100,000	100,000	100,000	100,000	-	-	-	975,000
<u>Information Technology</u>											
Business systems	3,326,094	1,498,000	1,150,000	1,160,000	1,350,000	1,350,000	1,350,000	-	-	-	11,184,094
End User Computing	1,955,000	4,230,000	1,724,000	1,724,000	4,066,000	1,534,000	1,534,000	-	-	-	16,767,000
Data Centre	710,000	1,140,000	300,000	450,000	300,000	450,000	420,000	-	-	-	3,770,000
WAN Infrastructure	480,387	972,000	224,000	455,000	130,000	130,000	130,000	-	-	-	2,521,387
<u>Other</u>											
e) AVJB contribution	15,000	-	-	-	-	-	-	-	-	-	15,000
f) Facilitate Introduction of Flexible Working	350,000	100,000	100,000	100,000	100,000	100,000	100,000	-	-	-	950,000
g) Initial Work on Projects For Future Years	275,000	100,000	100,000	100,000	100,000	100,000	100,000	-	-	-	875,000
Project Management Costs	120,000	120,000	95,000	-	-	-	-	-	-	-	335,000
Repair & Renewal (works funded by contribution)	367,000	-	-	-	-	-	-	-	-	-	367,000
<u>Economic Regeneration</u>											
h) Ayrshire Growth Deal	500,000	500,000	2,900,000	3,100,000	3,000,000	2,600,000	1,500,000	1,500,000	1,000,000	1,150,000	17,750,000
Hanger space (GPA)	2,786,607	-	-	-	-	-	-	-	-	-	2,786,607
<u>Future Years</u>											
i) New Projects - To Be Identified	-	-	-	-	-	-	-	2,857,932	10,200,000	25,000,000	38,057,932
	25,360,936	10,760,000	8,443,000	8,939,000	10,896,000	8,114,000	6,984,000	4,357,932	11,200,000	26,150,000	121,204,868
Total 10 year Capital Investment programme	66,765,919	85,953,758	69,300,552	18,121,000	29,772,000	19,618,000	13,848,000	16,287,932	17,000,000	26,150,000	362,817,161

Appendix 7 – Capital Investment Programme: Funding 2020-21 to 2029-30

	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Total
	£	£	£	£	£	£	£	£	£	£	£
Capital Grant											
General Capital Grant	8,525,000	-	-	-	-	-	-	-	-	-	8,525,000
Estimated capital grant	-	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	90,000,000
Specific Capital grants:-											
Specific Capital Grant - Early years	4,000,000	-	-	-	-	-	-	-	-	-	4,000,000
Specific Capital Grant - Cycling, Walking & Safer Streets	496,000	-	-	-	-	-	-	-	-	-	496,000
Town Centre Fund	314,000	-	-	-	-	-	-	-	-	-	314,000
	13,335,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	103,335,000
Additional funding identified											
Anticipated capital receipts	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000
Developers contributions to match expenditure	2,000,932	-	-	-	-	-	-	-	-	-	2,000,932
Other Contributions - Grants / CFCR / CRA/R&R	952,335	-	-	-	-	-	-	-	-	-	952,335
	3,203,267	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	5,453,267
Borrowing	50,227,652	75,703,758	59,050,552	7,871,000	19,522,000	9,368,000	3,598,000	6,037,932	6,750,000	15,900,000	254,028,894
Total funding requirement	66,765,919	85,953,758	69,300,552	18,121,000	29,772,000	19,618,000	13,848,000	16,287,932	17,000,000	26,150,000	362,817,161

Appendix 8 – Capital Investment Programme: Debt Charge Implications

	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
	£	£	£	£	£	£	£	£	£	£
Principle	5,507,000	5,543,000	6,569,000	7,143,000	7,128,000	7,090,000	7,145,000	7,256,000	7,354,000	7,697,000
Interest	6,924,667	8,389,918	11,002,556	12,536,604	12,866,265	13,172,011	13,175,200	13,141,933	13,053,326	13,203,407
Expenses	173,546	178,840	187,273	189,889	190,661	191,877	192,333	192,673	193,185	193,693
Investment income	(170,625)	(227,500)	(284,375)	(341,250)	(398,125)	(511,875)	(511,875)	(511,875)	(511,875)	(511,875)
	12,434,587	13,884,258	17,474,454	19,528,243	19,786,801	19,942,013	20,000,658	20,078,731	20,088,636	20,582,225
Increase from previous year	237,581	1,449,671	3,590,196	2,053,789	258,558	155,212	58,645	78,074	9,904	493,589

Appendix 9 – Common Good Fund Revenue Budget 2020-21

	Ayr £	Prestwick £	Troon £	Girvan £	Maybole £
Income:					
Rental income	(570,000)	(30,725)	(150)	-	-
Other income	(7,500)	-	-	-	-
Contribution from South Ayrshire Council	-	-	-	(45,000)	-
Interest on balances	(11,000)	(2,000)	(200)	-	(15)
Total planned income	(588,500)	(32,725)	(350)	(45,000)	(15)
Expenditure:					
Caretaker recharge	21,000	-	-	-	-
Repairs and maintenance	111,000	-	200	1,750	-
Grounds maintenance	170,000	31,225	-	43,000	-
Utilities	53,000	-	-	250	-
Non-domestic rates/ council tax/ water	155,500	-	-	-	-
Insurance	23,500	-	-	-	-
Other property costs	15,500	-	-	-	-
Supplies and services	3,000	-	-	-	-
Other administrative costs	1,000	-	-	-	-
Support Service costs	15,000	-	-	-	-
Grants to voluntary organisations	-	500	-	-	-
Total planned expenditure	568,500	31,725	200	45,000	-
Planned (surplus)/ deficit for the year	(20,000)	(1,000)	(150)	-	(15)
Projected revenue surplus at 1 April 2020	(81,509)	(252,721)	(35,031)	(9,490)	(1,639)
Projected revenue surplus at 31 March 2021	(101,509)	(253,721)	(35,181)	(9,490)	(1,654)

Based on anticipated rental income from properties owned by Ayr Common Good Fund, expenditure budgets have been adjusted accordingly in order to maintain an appropriate level of budgeted surplus.

Appendix 10 – Common Good Fund Capital Budget 2020-21

	Ayr £	Prestwick £	Troon £	Girvan £	Maybole £
Projected surplus balance at 1 April 2020	(895,305)	(34,699)	(31,158)	-	-
Planned expenditure	-	-	150	-	-
Anticipated income	(10,000)	-	-	-	-
Projected surplus balance as at 31 March 2021	(905,305)	(34,699)	(31,008)	-	-

There is no significant planned capital expenditure on Common Good Fund properties in 2020-2021 at present.



**Capital Investment Programme
2020-21 to 2029-30**

**Proposals of the
Conservative Members**

5 March 2020

Budget Proposal Contents

Page

General Services Capital Investment Programme Budget Recommendations
for 2020-21 to 2029-30

[1](#)

Appendices:

1. Capital Asset Management Group - New Investment Proposals

[3](#)

2. Proposed amendments and Debt charge impact (cost/saving)

[7](#)

3. Overall Ten-Year General Services Capital Investment Programme
Analysis and Debt Charge Implications

[8](#)

General Services Capital Investment Programme

2020-21 to 2029-30

Conservative Group Proposals

- 1) **Accept the recommendations of the Councils Capital Asset Management Group (CAMG) for the refresh of the previously approved investment programme through:**
 - the extension of the programme to include an additional £25 million of available investment spend in 2029-30 per the Council's Capital Investment Strategy;
 - the re-profiling of funding that is not expended in the current financial year (2019-20) to future years to ensure that projects previously approved by Council are carried out and other re-profiling of project spend within the programme as recommended by the CAMG; and
 - the introduction of new capital investment based on capital bids submitted by services for consideration by the CAMG totalling £58.894m. Further detail is provided in **Appendix 1**.

- 2) **As a result of the reduction of £1.475m Scottish Government general capital grant now confirmed for 2020-21 provide:**
 - for an increase in borrowing in 2020-21 to replace the reduced grant income thereby ensuring that the current investment programme remains intact; and
 - to compensate for this increased borrowing in 2020-21 by reducing future expenditure and associated borrowing levels accordingly.

- 3) **Make the following further amendments to the programme (**Appendix 2**):**
 - **Ayr Leisure Facility** – retain the land/ building for future development following the purchase currently being negotiated and thereafter suspend the project and remove the remaining £36.5m funding from the programme;
 - **Citadel Centre** - invest £9m in a significant refurbishment at the Ayr Citadel (£0.750m in 2020-21, £4.500m in 2021-21 and £3.750m in 2022-23);

- **Craigie Sporting Facility** - postpone the project start date until 2022-23 to allow further consultation and discussion with stakeholders to ensure the project build meets required outcomes. This delay will likely result in increased project costs due to inflationary factors therefore increase overall project spend by £0.267m to allow for a 2 per cent increase in cost for each year of the postponement.
 - **Roads** - In addition to the investment recommended by the Capital Asset Management Group, invest a further £1.000m per annum over the ten-year programme (£10m in total) in Roads Reconstruction and Improvement through the Ayrshire Roads Alliance;
 - **Place Plans** – suspend the project and remove the remaining £1.150m of funding from the programme; and replace with
 - **Place Planning & Community Led Project Fund** – introduce a new Place Planning & Community led investment project by allocating £1.000m per ward for capital investment purposes (£8m in total) to be profiled in two amounts of £4.000m in both 2020-21 and 2021-22.
- 4) **Agree the overall reduction in expenditure to the programme resulting from the five amendments at 3) above of £10.383m (as detailed in Appendix 2) over the course of the ten-year programme resulting in reduced debt charge cost of £0.630m over the ten-year period; and**
- 5) **Agree to determine during this and future budget setting cycles that the annual net saving/ cost in debt charges over the ten-year period identified in 4) above will either be:**
- allocated to/ from uncommitted reserves, or
 - utilised to reduce the level of potential savings required to balance future budget gaps.
- 6) **Agree the overall £352.167m ten-year capital investment programme, funding and debt charge implications as detailed in Appendix 3 which incorporates the amendments at sections 1) to 3) above.**

Appendix 1 - Capital Asset Management Group - new investment proposals

		2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2028-29	Total
Children & Families:		£	£	£	£	£	£	£	£	£	£	£
1	Carrick Academy (Maybole Campus)	0	14,700,000	14,761,186	0	0	0	0	0	0	0	29,461,186
2	Educational Campus - St John's Primary and Wallacetown Early Years Centre	0	0	0	0	0	0	2,000,000	10,130,000	4,000,000	0	16,130,000
3	Sacred Heart Primary	150,000	900,000	0	0	0	0	0	0	0	0	1,050,000
4	School Refurbishment Programme - Various Projects	0	0	0	0	0	0	0	1,800,000	1,800,000	0	3,600,000
5	Shared Campus Project (Glenburn and St Ninian's Primary Schools)	0	325,000	325,000	0	0	0	0	0	0	0	650,000
6	Queen Maragert Academy	380,000	0	0	0	0	0	0	0	0	0	380,000
7	Window and Roof Replacement - Various Projects	0	0	0	0	0	0	150,000	0	0	0	150,000
		530,000	15,925,000	15,086,186	0	0	0	2,150,000	11,930,000	5,800,000	0	51,421,186

		2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2028-29	Total
Our Communities:		£	£	£	£	£	£	£	£	£	£	£
8	Ayrshire Roads Alliance - Bridge works	0	0	0	28,000	362,000	200,000	0	0	0	0	590,000
9	Ayrshire Roads Alliance - Girvan Lorry Park	191,350	0	0	0	0	0	0	0	0	0	191,350
10	Ayrshire Roads Alliance - Local Flood Risk Plan	64,000	64,000	64,000	64,000	64,000	64,000	64,000	0	0	0	448,000
11	Ayrshire Roads Alliance - Road Reconstruction and Improvement	0	0	0	0	0	0	2,500,000	0	0	0	2,500,000
12	Ayrshire Roads Alliance - Street Lighting	0	0	0	0	0	0	250,000	0	0	0	250,000
13	Ayrshire Roads Alliance - Traffic Signals Renewals Programme	0	0	48,000	140,000	0	0	0	0	0	0	188,000
14	Ayrshire Roads Alliance - New Traffic Signals	240,000	0	0	0	0	0	0	0	0	0	240,000
15	Belleisle Park - Additional Works	500,000	0	0	0	0	0	0	0	0	0	500,000
16	CCTV Public Space Infrastructure	400,000	0	0	0	0	0	0	0	0	0	400,000
17	Cemetery Infrastructure Project	0	0	0	0	0	0	100,000	0	0	0	100,000
		1,395,350	64,000	112,000	232,000	426,000	264,000	2,914,000	0	0	0	5,407,350

		2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2028-29	Total
Other:		£	£	£	£	£	£	£	£	£	£	£
18	Equalities Act Budget - Various Projects	0	0	0	0	0	0	300,000	0	0	0	300,000
19	Property Refurbishment - Various Projects	0	0	0	0	0	0	1,250,000	0	0	0	1,250,000
20	Rewiring Programme (Including Residual Decoration Work, Etc.) - Various Projects	0	0	0	0	0	0	200,000	0	0	0	200,000
21	Works to Facilitate Property Rationalisation - Various Projects	0	0	0	0	0	0	100,000	0	0	0	100,000
22	AVJB contribution	15,000	0	0	0	0	0	0	0	0	0	15,000
23	Facilitate Introduction of Flexible Working	0	0	0	0	0	0	100,000	0	0	0	100,000
24	Initial Work on Projects For Future Years	0	0	0	0	0	0	100,000	0	0	0	100,000
		15,000	0	0	0	0	0	2,050,000	0	0	0	2,065,000

Total 10 year Capital Investment programme - new projects		1,940,350	15,989,000	15,198,186	232,000	426,000	264,000	7,114,000	11,930,000	5,800,000	0	58,893,536
--	--	------------------	-------------------	-------------------	----------------	----------------	----------------	------------------	-------------------	------------------	----------	-------------------

1) New investment proposal detail

The following information provides details on the new projects added to the programme identified in the table above.

Table ref: 1 - Carrick Academy (Maybole Campus): Due to recent changes in the funding approach by the Scottish Government and project parameters for the newest round of schools' investment, combined additional funds of £29,461,168 have been added to the programme in 2021-22 to 2022-23 in order to provide a new school as an all through campus giving a total investment of £50,065,000. This increase in expenditure assumes that the associated increase in borrowing costs, linked to the additional expenditure, may be potentially offset by additional outcome-based revenue funding being made available from Scottish Government in the relevant future years.

Table ref: 2 - Educational Campus – St John's Primary School and Wallacetown Early Years Centre: This project will bring together St John's and Wallacetown Early Years Centres on the St John's site and the adjacent pitch which is currently being used for parking. A feasibility study will need to be undertaken to determine the best configuration for the site. It is likely that a new facility will be built for St John's Primary and to accommodate the Wallacetown Early Years Centre. Funding is split over financial years 2026-27 (£2,000,000), 2027-28 (£10,130,000) and 2028-29 (£4,000,000).

Table ref: 3 - Sacred Heart Primary: Funding of £1,050,000 has been added to the programme over two years (£150,000 in 2020-21 and £900,000 in 2021-22) for the additional cost of providing a two storey and a low carbon solution.

Table ref: 4 - School Refurbishment Programme – Various Projects: Additional funding has been added to the programme to include a total amount of £3,600,000 over two years (£1,800,000 in 2027-28 and £1,800,000 in 2028-29) for school refurbishment works.

Table ref: 5 - Shared Campus Project (Glenburn and St Ninian's Primary Schools); Additional funds of £650,000 have been included in the new programme in 2021-22 (£325,000) and 2022-23 (£325,000) order to provide a low Carbon solution for the Campus project.

Table ref: 6 - Queen Margaret Academy: Funding of £380,000 has been added to the programme in 2020-21 for the additional costs associated with demolition, clearance and landscaping around the school building.

Table ref: 7 - Window and Roof Replacement – Various Projects: An allowance of £150,000 has been added to the programme in 2026-27 to continue the ongoing window and roof improvement works being carried out across the Council's property estate.

Table ref: 8 - ARA Bridge Works Capital Programme: Additional funding of £590,000 has been made over three years (£28,000 in 2023-24, £362,000 in 2024-25 and £200,000 in 2025-26) for works to bridges.

Table ref: 9 - ARA Girvan Lorry Park: Additional funding of £191,350 has been added to 2020-21 to provide improvements to the Flushes car park in Girvan.

Table ref: 10 - ARA Local Flood risk investment: Additional funding of £448,000 has been added over seven years for the implementation of the actions identified in the Ayrshire Local Plan District, Local Flood Risk Management Plan (LFRMP). The 2nd cycle of the LFRMP is in the early stages of development and will result in further studies being required. The purpose of the LFRMP is to reduce flood risk for the at-risk communities of South Ayrshire.

Table ref: 11 - ARA Road Reconstruction and Improvement: Additional funding of £2,500,000 has been added to 2026-27 to continue to provide road users with an improved and safer road network which will have fewer potholes and a smoother surface.

Table ref: 12 - ARA Street lighting: The current programme of investment in street lighting replacement has been extended by a year by adding additional funding of £250,000 in 2026-27.

Table ref: 13 - ARA Traffic Signal Renewals Programme: An additional allowance of £188,000 has been added (£48,000 in 2022-23 and £140,000 in 2023-24). Traffic signal apparatus is typically installed with a life expectancy of twenty years - a number of sites within South Ayrshire are either now operating beyond this life expectancy, or are close to this point.

Table ref: 14 - ARA New Traffic signals: £240,000 has been added in 2020-21 for the installation of new traffic signals, for the purpose of either enhanced junction control or improved road safety for sites in Loans and Ayr. These new signal locations would consist of the A759 Troon road and the B746 Fullarton Place in Loans, and a new pedestrian crossing on the B743 Heathfield Road to the west of the Old Farm Road junction.

Table ref: 15 - Belleisle Park - Additional Works: An additional allowance of £500,000 has been made in 2020-21 for redevelopment works within Belleisle Park in Ayr.

Table ref: 16 - CCTV Public Space Infrastructure: Investment of £400,000 has been added to 2020-21 to upgrade and modernise public space infrastructure across South Ayrshire.

Table ref: 17 - Cemetery Infrastructure Project: Additional funding of £100,000 has been added in 2026-27 to continue the funding that will support the cemetery infrastructure works being carried out. The majority of these projects are priority led, based on engineering survey reports of all cemeteries and at Masonhill Crematorium.

Table ref: 18 - Equalities Act – Various Projects: A further £300,000 has been added 2026-27 to continue the funding that will support the ongoing accessibility improvement worked being carried out across the Council's property estate.

Table ref: 19 - Property Refurbishment – Various Projects: Funding of £1,250,000 has been added to the programme in 2026-27 to continue the funding that will support the ongoing refurbishment of the Council's property estate. Condition Surveys have been carried out for all properties, the surveys have highlighted further work that needs to be undertaken in order to improve the property condition.

Table ref: 20 - Rewiring Programme (including Residual Decoration Works etc.) – Various Projects: A budget of £200,000 has been added to each of the years 2026-27 to fund the ongoing rewiring programme in various properties.

Table ref: 21 - Works to Facilitate Property Rationalisation – Various Projects: Funding of £100,000 has been added to the programme in 2026-27 to continue the programme of works to facilitate property rationalisation.

Table ref: 22 - Ayrshire Valuation Joint Board (AVJB) contribution: Funding of £15,000 has been included 2020-21 as South Ayrshire Councils share of a capital contribution requested by the AVJB towards system developments.

Table ref: 23 - Facilitate Introduction of Flexible Working: A further allowance of £100,000 has been added to 2026-27 to continue the funding that will support the Introduction of Flexible Working.

Table ref: 24 - Initial Work on Projects for Future Years: A further provision has been made in the programme for initial work on projects in future years in the amount of £100,000 in the financial years 2026-27.

2) Other material changes

Ayrshire Growth Deal investment: Funding of £17,750,000 has been re-profiled within the programme in respect of the Council's remaining contribution (£250,000 anticipated spend in 2019-20) to the overall additional £200m that the Scottish and UK Government have committed to the Ayrshire Growth Deal. This revised profile is based on the latest information derived from the Outline Business Cases for each project which are currently being concluded. It is likely that further re-profiling will be required as information regarding the timing of the Scottish Government and UK Governments contributions becomes clearer.

New Projects yet to be Specifically Identified: Provision has been made in the programme for new projects yet to be specifically identified in the amount of £38,057,932 over four financial years; £1,787,932 in 2026-27, £3,070,000 in 2027-28, £9,200,000 in 2028-29 and £24,000,000 in 2029-30.

Cycling, Walking and Safer Streets: Investment of £496,000 has been added to the programme to undertake projects linked to specific grant funding provided by the Scottish Government in 2020-21

Appendix 2 - Proposed amendments and Debt charge impact (cost/saving)

	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2028-29	Total
Our Communities	£	£	£	£	£	£	£	£	£	£	£
Ayr Leisure Facility - Suspend project and remove funding	(750,000)	(15,750,000)	(20,000,000)	0	0	0	0	0	0	0	(36,500,000)
Citadel Refurbishment - £9m investment	750,000	4,500,000	3,750,000	0	0	0	0	0	0	0	9,000,000
Ayrshire Roads Alliance - Additional £10m Roads investment	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	10,000,000
Craigie Additional Sporting Facility - postpone project start and increase for inflation effect	(3,600,000)	(3,075,000)	3,744,000	3,198,000	0	0	0	0	0	0	267,000
Place Plans - Suspend project investment	(650,000)	(500,000)	0	0	0	0	0	0	0	0	(1,150,000)
Place Planning & Community Led project fund - £8m investment	4,000,000	4,000,000	0	0	0	0	0	0	0	0	8,000,000
	750,000	(9,825,000)	(11,506,000)	4,198,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	(10,383,000)
Debt charge implications - additional cost/(saving)	3,330	(27,558)	(497,312)	(300,341)	63,047	106,634	55,406	25,184	(4,435)	(54,370)	(630,415)

	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Total
3) Our Communities:	£	£	£	£	£	£	£	£	£	£	£
Ayr Leisure Facility - Suspend project investment	0	0	0	0	0	0	0	0	0	0	0
Citadel Refurbishment - £9m investment	750,000	4,500,000	3,750,000	0	0	0	0	0	0	0	9,000,000
Ayr Renaissance Project	100,000	0	0	0	0	0	0	0	0	0	100,000
Ayrshire Roads Alliance - Bridge works	324,144	270,000	395,000	278,000	362,000	200,000	0	0	0	0	1,829,144
Ayrshire Roads Alliance - Bridge works (Bridge of Coyle Deck Replacement)	178,904	0	0	0	0	0	0	0	0	0	178,904
Ayrshire Roads Alliance - Girvan Harbour Jetty Repairs	297,121	0	0	0	0	0	0	0	0	0	297,121
Ayrshire Roads Alliance - Girvan Lorry Park	191,350	0	0	0	0	0	0	0	0	0	191,350
Ayrshire Roads Alliance - LED Replacement	1,709,226	0	0	0	0	0	0	0	0	0	1,709,226
Ayrshire Roads Alliance - Local Flood Risk Plan	64,000	64,000	64,000	64,000	64,000	64,000	64,000	0	0	0	448,000
Ayrshire Roads Alliance - Road Reconstruction and Improvement	2,336,038	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	0	0	0	17,336,038
Ayrshire Roads Alliance - Road additional £10m investment	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	10,000,000
Ayrshire Roads Alliance - 20mph Infrastructure	279,331	0	0	0	0	0	0	0	0	0	279,331
Ayrshire Roads Alliance - Street Lighting	250,000	250,000	0	250,000	250,000	250,000	250,000	0	0	0	1,500,000
Ayrshire Roads Alliance - Traffic Signals Renewals Programme	174,428	140,000	140,000	140,000	0	0	0	0	0	0	594,428
Ayrshire Roads Alliance - New Traffic Signals	240,000	0	0	0	0	0	0	0	0	0	240,000
Belleisle Park - Additional Works	1,000,000	0	0	0	0	0	0	0	0	0	1,000,000
CCTV Public Space Infrastructure	400,000	0	0	0	0	0	0	0	0	0	400,000
Cemetery Infrastructure Project	1,500,000	1,317,808	1,200,000	500,000	250,000	100,000	100,000	0	0	0	4,967,808
Craigie Additional Sporting Facility - postpone project start	0	0	3,744,000	3,198,000	0	0	0	0	0	0	6,942,000
Cycling Walking Safer Streets (grant funded works)	496,000	0	0	0	0	0	0	0	0	0	496,000
Green Waste / Household Recycling and Waste Transfer Station	69,827	11,100,000	0	0	0	0	0	0	0	0	11,169,827
Masonhill Crematorium Upgrade of Drainage	0	250,000	250,000	0	0	0	0	0	0	0	500,000
Maybole Town Centre Regeneration - Town Hall	175,000	0	0	0	0	0	0	0	0	0	175,000
Maybole Town Centre Regeneration - Public Realm Improvements to the High Street	200,000	625,000	0	0	0	0	0	0	0	0	825,000
Newton Coastal Shore protection	36,873	0	0	0	0	0	0	0	0	0	36,873
Northfield Bowling Centre Refurbishment (2021/22 and 2022/23)	0	335,000	200,000	0	0	0	0	0	0	0	535,000
Place Plans - Suspend project investment	0	0	0	0	0	0	0	0	0	0	0
Place Planning & Community Led project fund £8m investment	4,000,000	4,000,000	0	0	0	0	0	0	0	0	8,000,000
Public Conveniences - Various Projects	463,046	0	0	0	0	0	0	0	0	0	463,046
Rozelle House (grant funded works)	163,653	0	0	0	0	0	0	0	0	0	163,653
SPT/Transport Scotland Funded Projects	389,682	0	0	0	0	0	0	0	0	0	389,682
Troon Cemetery Extension	25,000	0	0	0	0	0	0	0	0	0	25,000
Town Centre fund works	314,000	0	0	0	0	0	0	0	0	0	314,000
Whitletts Sports Improvements	400,000	0	0	0	0	0	0	0	0	0	400,000
	17,527,623	26,351,808	13,243,000	7,930,000	4,426,000	4,114,000	3,914,000	1,000,000	1,000,000	1,000,000	80,506,431

	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Total
4) Other investment in:	£	£	£	£	£	£	£	£	£	£	£
<u>Buildings</u>											
Burns House demolition	1,260,000	0	0	0	0	0	0	0	0	0	1,260,000
Developers' Contribution related projects	2,000,932	0	0	0	0	0	0	0	0	0	2,000,932
Depot Improvement Throughout South Ayrshire Council - Walker Road Depot - Transfer station	582,791	0	0	0	0	0	0	0	0	0	582,791
Depot Improvement Throughout South Ayrshire Council - Additional Works	90,000	0	0	0	0	0	0	0	0	0	90,000
Equalities Act Budget - Various Projects	300,000	300,000	300,000	300,000	300,000	300,000	300,000	0	0	0	2,100,000
Riverside Project	5,000,000	0	0	0	0	0	0	0	0	0	5,000,000
Office and Welfare Facilities at Bridge Street, Girvan	1,700,000	0	0	0	0	0	0	0	0	0	1,700,000
Property Refurbishment - Various Projects	1,814,125	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	0	0	0	9,314,125
Refurbishment and Extension to King George V Changing Facilities	578,000	0	0	0	0	0	0	0	0	0	578,000
Relocation of Archive Centre	825,000	0	0	0	0	0	0	0	0	0	825,000
Rewiring Programme (Including Residual Decoration Work, Etc.) - Various Projects	200,000	200,000	200,000	200,000	200,000	200,000	200,000	0	0	0	1,400,000
Works to Facilitate Property Rationalisation - Various Projects	125,000	350,000	100,000	100,000	100,000	100,000	100,000	0	0	0	975,000
<u>Information Technology</u>											
Business systems	3,326,094	1,498,000	1,150,000	1,160,000	1,350,000	1,350,000	1,350,000	0	0	0	11,184,094
End User Computing	1,955,000	4,230,000	1,724,000	1,724,000	4,066,000	1,534,000	1,534,000	0	0	0	16,767,000
Data Centre	710,000	1,140,000	300,000	450,000	300,000	450,000	420,000	0	0	0	3,770,000
WAN Infrastructure	480,387	972,000	224,000	455,000	130,000	130,000	130,000	0	0	0	2,521,387
<u>Other</u>											
AVJB contribution	15,000	0	0	0	0	0	0	0	0	0	15,000
Facilitate Introduction of Flexible Working	350,000	100,000	100,000	100,000	100,000	100,000	100,000	0	0	0	950,000
Initial Work on Projects For Future Years	275,000	100,000	100,000	100,000	100,000	100,000	100,000	0	0	0	875,000
Project Management Costs	120,000	120,000	95,000	0	0	0	0	0	0	0	335,000
Repair & Renewal (works funded by contribution)	367,000	0	0	0	0	0	0	0	0	0	367,000
<u>Economic Regeneration</u>											
Ayrshire Growth Deal	500,000	500,000	2,900,000	3,100,000	3,000,000	2,600,000	1,500,000	1,500,000	1,000,000	1,150,000	17,750,000
Hanger space (GPA)	2,786,607	0	0	0	0	0	0	0	0	0	2,786,607
<u>Future Years</u>											
New Projects - To Be Identified	0	0	0	0	0	0	1,520,932	3,070,000	9,200,000	24,000,000	37,790,932
	25,360,936	10,760,000	8,443,000	8,939,000	10,896,000	8,114,000	8,504,932	4,570,000	10,200,000	25,150,000	120,937,868

Total 10 year Capital Investment programme	67,515,919	76,128,758	57,794,552	22,319,000	30,772,000	20,618,000	16,368,932	17,500,000	17,000,000	26,150,000	352,167,161
---	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------	-------------------	--------------------

Capital Funding

	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Total
	£	£	£	£	£	£	£	£	£	£	£
Capital Grant											
General Capital Grant	8,525,000	0	0	0	0	0	0	0	0	0	8,525,000
Estimated capital grant	0	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	90,000,000
Specific Capital grants:-											
Specific Capital Grant - Early years	4,000,000	0	0	0	0	0	0	0	0	0	4,000,000
Specific Capital Grant - Cycling, Walking & Safer Streets	496,000	0	0	0	0	0	0	0	0	0	496,000
Town Centre Fund	314,000	0	0	0	0	0	0	0	0	0	314,000
	13,335,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	103,335,000
Additional funding identified											
Anticipated capital receipts	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000
Developers contributions to match expenditure	2,000,932	0	0	0	0	0	0	0	0	0	2,000,932
Other Contributions - Grants / CFR / CRA/R&R	952,335	0	0	0	0	0	0	0	0	0	952,335
	3,203,267	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	5,453,267
Borrowing	50,977,652	65,878,758	47,544,552	12,069,000	20,522,000	10,368,000	6,118,932	7,250,000	6,750,000	15,900,000	243,378,894
Total funding requirement	67,515,919	76,128,758	57,794,552	22,319,000	30,772,000	20,618,000	16,368,932	17,500,000	17,000,000	26,150,000	352,167,161

Debt Charge Implications

	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
	£	£	£	£	£	£	£	£	£	£
Principle	5,507,000	5,549,000	6,494,000	6,968,000	6,978,000	6,940,000	6,996,000	7,121,000	7,213,000	7,549,000
Interest	6,927,904	8,360,467	10,558,117	11,892,035	12,259,373	12,671,542	12,728,899	12,706,647	12,619,581	12,722,265
Expenses	173,639	178,062	185,173	187,578	188,719	190,147	190,840	191,350	191,886	192,420
Investment income	(170,625)	(227,500)	(284,375)	(341,250)	(398,125)	(511,875)	(511,875)	(511,875)	(511,875)	(511,875)
	12,437,918	13,860,030	16,952,914	18,706,362	19,027,968	19,289,814	19,403,864	19,507,122	19,512,591	19,951,810
Increase from previous year	240,911	1,422,112	3,092,884	1,753,448	321,605	261,846	114,051	103,258	5,469	439,219

