



County Buildings
Wellington Square
AYR
KA7 1DR
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1st December 2011

Dear Councillor

APPEALS PANEL

You are invited to attend a meeting of the above Panel to be held in **The Girvan Room, County Buildings, Wellington Square, Ayr, on Thursday, 8th December 2011 at 10.00 a.m.** for the purpose of considering the undernoted business.

Yours sincerely

EILEEN HOWAT
Executive Director – Corporate Services

B U S I N E S S

1. Grievance

- (a) Documentation submitted by Appellant (Pages 1 to 22); and**
- (b) Documentation submitted by Management Representative (Pages 23 to 75)**

(copies herewith – members only).

For more information on any of the items on this agenda, please telephone Janice McClure, Committee Services, at 01292 612169, at Wellington Square, Ayr or e-mail:

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