



County Buildings  
Wellington Square  
AYR  
KA7 1DR  
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31st August 2011

Dear Councillor

#### **APPEALS PANEL**

You are invited to attend a meeting of the above Panel to be held in The Girvan Room, County Buildings, Wellington Square, Ayr, on Wednesday 7th September 2011 at 10.00 a.m. for the purpose of considering the undernoted business.

Yours sincerely

**EILEEN HOWAT**  
Executive Director – Corporate Services

#### **B U S I N E S S**

##### **1. Grievance**

- (a) Documentation submitted by Appellant (Pages 1 to 34); and**
- (b) Documentation submitted by Management Representative (Pages 35 to 192)**

**(copies herewith – members only).**

For more information on any of the items on this agenda, please telephone Janice McClure, Committee Services, at 01292 612169, at Wellington Square, Ayr or e-mail: [janice.mcclure@south-ayrshire.gov.uk](mailto:janice.mcclure@south-ayrshire.gov.uk)  
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