



County Buildings
Wellington Square
AYR
KA7 1DR
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23rd November 2011

Dear Councillor

APPEALS PANEL

You are invited to attend a meeting of the above Panel to be held in The Girvan Room, County Buildings, Wellington Square, Ayr, on Monday, 5th December 2011 at 10.00 a.m. for the purpose of considering the undernoted business.

Yours sincerely

EILEEN HOWAT
Executive Director – Corporate Services

B U S I N E S S

1. Grievance

- (a) Documentation submitted by Appellant (Pages 1 to 257); and**
- (b) Documentation submitted by Management Representative (Pages 258 to 416)**

(copies herewith – members only).

For more information on any of the items on this agenda, please telephone Janice McClure, Committee Services, at 01292 612169, at Wellington Square, Ayr or e-mail:

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